

ANNUAL REPORT 2025



**ACTION
AGAINST
HUNGER**



**ACTION
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OUR VISION

A world free from hunger.

OUR MISSION

We take action to end hunger and its root causes worldwide. We respond to crises and partner with local communities to prevent, detect, and treat undernutrition. We promote change to policies, practices, and inequalities that perpetuate hunger.

LAND RECOGNITION

We recognize that our work takes place on Indigenous territories across Turtle Island and pays tribute to their legacy and the legacy of all First Peoples of Canada.

Today, the traditional meeting place of Toronto is still home to many Indigenous People from across Turtle Island, and we are grateful to have the opportunity to work in the communities that have grown in the treaty lands of the Mississaugas.

We acknowledge that we are all treaty people and accept our responsibility to honour all our relations.

A MESSAGE FROM ONOME AKO, CEO

2025 was a year of profound need and change. Across the world, conflict, displacement, climate shocks, and rising food insecurity continued to put millions of lives at risk. At the same time, funding cuts and shifting priorities created new challenges for the humanitarian sector.

Through it all, you continued to stand with communities facing hunger. Thank you.

You will see our work throughout this report, from Gaza, where our teams helped restore water access for displaced families, to Ukraine, where our mobile health teams brought essential care to women and families living near the front lines. We also supported nutrition responses in 45 countries, helping teams identify malnutrition earlier and respond more effectively.

You will also see what longer-term progress looks like. In Mali, our integrated programs supported communities with nutrition, health, water and sanitation, and livelihoods, and in Côte d'Ivoire, our mobile health teams brought essential services to remote communities where access to care has long been a challenge.

Closer to home, we continued to apply our expertise in nutrition and food security. Through our partnership with Fort York Food Bank, we improved access to food for families in Toronto. We also expanded our partnerships and explored new ways of collaboration, while advocating for sustained investment in global nutrition.

As we look ahead, the challenges remain immense. Yet so does the opportunity to build on what we have learned: that stronger local leadership, timely information, and flexible responses help communities prevent and respond to hunger during critical times.

As you read this report, I invite you to reflect on what we have been able to accomplish together in 2025: responding to immediate crises while investing in the evidence, partnerships and local leadership that make lasting progress possible. Thank you for being part of this work.

Sincerely,
Onome Ako, Chief Executive Officer, Action Against Hunger Canada



ONOME AKO
Chief Executive Officer
Action Against Hunger Canada

OUR IMPACT IN 2025



In 2025, Canadian support helped Action Against Hunger Canada reach more than two million people worldwide. We responded to humanitarian crises while strengthening the systems that can help prevent and reduce malnutrition in the long term. In Canada, we also advocated for sustained investment in nutrition and food security while building partnerships that bring our expertise closer to home.

In humanitarian settings, our response provided urgently needed nutrition, health, water, sanitation and hygiene (WASH), and cash assistance to one million people across 17 countries. Action Against Hunger's development programs also reached an additional one million people across Africa, Latin America, and the Middle East, helping communities improve nutrition and health,

strengthen livelihoods, expand access to essential services and build resilience to climate shocks.

Behind the scenes, Action Against Hunger Canada invested in systems that make it faster and more efficient

to respond to emergencies. We trained nearly 200 local professionals to do on-the-ground malnutrition assessments with our SMART initiative, which evaluated nearly 40,000 at-risk children. The Global Nutrition Cluster supported 45

countries and 19 humanitarian crises with technical expertise, coordination, and capacity building to improve locally led nutrition responses.

Across all our work, Action Against Hunger is responding to urgent needs today, while building stronger communities and systems for tomorrow.



OUR GLOBAL PRESENCE IN 2025



OUR IMPACT IN NUMBERS

The figures below reflect the impact of Action Against Hunger's global network in 2025.



52 Countries



71 Global emergencies responded to

People Assisted



Gender of people assisted



58% Women and girls



42% Men and boys

Service Impact



6,400,000

People provided with Water, Sanitation & Hygiene (WASH) services



2,901,000+

People protected by systems that detect and flag emerging risks



754,000

Children cured from acute malnutrition



282,924

Adolescent girls and women provided with essential healthcare during pregnancy



65

Policies changed as a result of our global advocacy work



2025 IN MOMENTS

Across the countries and communities where we work, progress takes many forms: a farmer in Bangladesh adapting to a changing climate, a family in Uganda making shared decisions for the first time, and families in Toronto accessing nutritious food. The following six moments from 2025 show how change happens through practical support, local leadership, and community resilience.

BANGLADESH | Farming differently in response to climate change

After learning climate-smart farming techniques, Rekha transformed her garden and began teaching other women how to grow food. Now, every household in her village has multiple sources of livelihood.



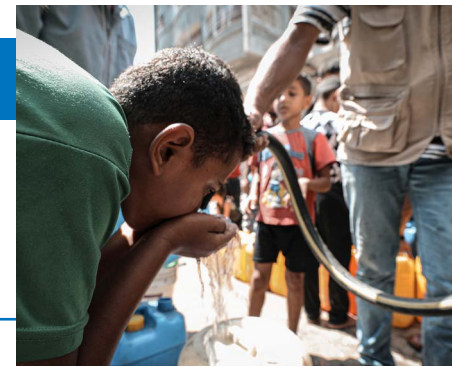
CANADA | Addressing hunger close to home

To help address growing food insecurity in Toronto, we partnered with Fort York Food Bank to raise more than \$10,000, increasing access to nutritious food for local families.



GAZA | Keeping essential services running

Amid displacement and severe pressure on basic services, Action Against Hunger increased access to water and sanitation services, which ultimately supported 46,000 displaced people.



PHILIPPINES | Responding to back-to-back disasters

After consecutive typhoons affected more than 8.3 million people, Action Against Hunger deployed emergency teams to Cebu, the Dinagat Islands and the Bicol region to support displaced communities and assess urgent needs.

SOMALIA | Healthcare with a family-focused approach

When Nafisa brought her malnourished children to Mogadishu's Makkah Hospital, her family received integrated care, including nutrition treatment, prenatal care, a safe delivery, and vaccinations, helping her children recover and her family stay healthy.



UGANDA | Sharing power at home

After joining guided household dialogue sessions, Aleper Ekochil and his wife began budgeting, saving, and making decisions together, creating a more equal partnership at home and challenging gender norms that often leave decisions to men.

EMERGENCY RESPONSE



When a crisis strikes, speed matters.

Delivering Life-Saving Assistance in Crises

Action Against Hunger supported lifesaving assistance across some of the world's most complex humanitarian crises, many driven by ongoing conflict and political instability. Programs supported by Canadian funding reached one million people across 17 countries through integrated nutrition, health, emergency cash assistance, and water, sanitation and hygiene (WASH) services. Beyond providing critical support during emergencies, this work helped strengthen local systems, so they are better prepared for future shocks.

Action Against Hunger's emergency responses adapt to a range of contexts, from restoring access to water and sanitation for displaced families in Gaza to maintaining health services amid insecurity in Haiti, Mali, Sudan, and Lebanon. Across these settings, our programs combined immediate assistance with capacity strengthening, helping communities sustain essential services during crises.

Globally, Action Against Hunger Canada's emergency nutrition interventions reached more than 550,000 people during the year. Through community-level screenings, we identified acute malnutrition and supported more than 158,000 children and pregnant or lactating women to receive treatment. We also helped nearly 290,000 people access WASH services designed to reduce the risk of disease, especially as emergency settings increase the threat of deadly outbreaks.

Coordinating Faster, Locally Led Responses

Effective humanitarian responses require strong coordination, technical expertise and local leadership. In 2025, the Global Nutrition Cluster (GNC) operations team, co-hosted by Action Against Hunger, supported 45 countries and 19 humanitarian crises through emergency deployments, remote technical assistance, helpdesk services, and capacity strengthening.

The GNC team focused on equipping national and local organizations to lead nutrition responses by sharing technical expertise and providing tools they can use before and during emergencies. For example, in Mali, we supported five national organizations to strengthen their capacity in acute malnutrition treatment, infant feeding, and resource mobilization, helping them sustain higher-quality nutrition services during emergencies.



The GNC also helped countries prepare before predictable shocks became full-scale nutrition crises. In South Sudan and Yemen, local Action Against Hunger teams worked with the SMART initiative, an approach that helps humanitarian teams measure malnutrition and understand where needs are greatest, and their national Nutrition Clusters to strengthen locally led anticipatory action and the use of early-warning data.

In the Democratic Republic of Congo, reaching people in remote communities takes coordination, flexibility, and strong local partnerships. With our technical support, these partners were able to adapt treatment approaches and work together more effectively to reach communities with urgent nutrition care.

Bringing Healthcare Closer to Communities in Ukraine

In villages near Ukraine's front line, a routine medical appointment can mean travelling dozens of kilometres along damaged roads. The reality of this inaccessible journey has left women in isolated communities in the Kharkiv and Sumy regions of the country with illnesses that have gone undetected.

"Women aren't neglecting their health, they simply can't access it," said Anastasia, 27, a gynecologist with Action Against Hunger's mobile clinic. For many women, a breast cancer diagnosis has come too late, making cancer a silent killer amid the country's ongoing conflict.

To address this gap and bring health care closer to those who need it, our mobile team travels to villages such as Kurmany and Andriivka which have been affected by conflict. Every week, doctors, nurses, midwives, and specialists provide services including on-site breast ultrasounds designed to identify potential cancers.

"This is extremely important," Anastasia said, noting that breast cancer is Ukraine's most common cancer among women.

The mobile teams also provide psychological support for people living with conflict-related trauma and bring essential care to isolated people ages 65 and above. In communities where conflict has put health care out of reach, Action Against Hunger is working to bring lifesaving services where they are urgently needed.



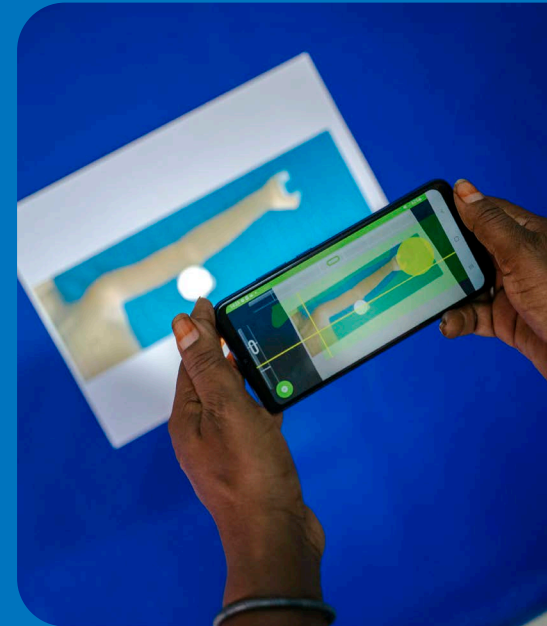
Better humanitarian responses begin with better information.

Building Stronger Nutrition Information Systems

The SMART (Standardized Monitoring and Assessment of Relief and Transitions) initiative strengthened the ability of governments, national institutions, and humanitarian partners to generate and use high-quality nutrition data. SMART is a proven methodology for collecting localized nutrition data, building local expertise, and providing decision-makers with timely evidence to guide more effective responses. Through training and technical support, SMART helped local teams build the skills and tools they need to understand nutrition needs, prioritize resources, and plan effective action.

In 2025, 184 professionals across 22 countries were trained, and 38,717 children were assessed through SMART surveys. By building national expertise, governments and local partners can increasingly take the lead in tracking nutrition needs and planning their own responses, helping strengthen systems that can continue beyond individual projects.

In northern Nigeria, we collaborated with UNICEF, government ministries and the National Bureau of Statistics to conduct 38 surveys across nine states and trained 25 government and statistical staff as SMART Survey Managers. Through the SMART Initiative, Action Against Hunger Canada supported local teams to collect and use reliable nutrition evidence, helping governments and partners better understand needs, prioritize resources and plan more effective nutrition responses.



Turning Data into Action for Malnutrition

SMART+ brings nutrition surveys into the digital age. By streamlining how data is collected, analyzed, and shared, SMART+ gives governments and humanitarian partners a clearer, timelier, and localized view of malnutrition, helping them identify needs faster and direct resources where they are needed most.

In 2025, 80 SMART+ surveys were conducted, assessing nearly 39,000 children and identifying more than 700 cases of severe acute malnutrition. These findings helped partners better understand nutrition needs, strengthen service delivery, and plan more effective responses.

In northern Nigeria, SMART+ data is being used to inform Integrated Food Security Phase Classification (IPC) Acute Malnutrition analyses, which helps set priorities for humanitarian response and makes the case for resources where they are most needed. SMART+ data is also used to inform Humanitarian Response Plans and support evidence in UNICEF humanitarian appeals. In Guinea, survey findings led to recommendations to strengthen malnutrition screening, improve infant and young child feeding practices, and expand hygiene promotion, showing how better data can guide practical action to prevent and treat malnutrition.

SMART in 2025



184

nutrition and survey professionals trained



22

countries represented in nutrition trainings



80

SMART+ surveys completed



38,700+

children assessed through SMART and SMART+ surveys



700+

cases of severe acute malnutrition identified



Reaching Communities Where Care Is Needed

In remote communities across northern Côte d'Ivoire, reaching a health centre often means travelling long distances. For some residents of villages in the Tchologo region, it can mean not being able to access care at all, but that is beginning to change.

Every other week, through the Global Affairs Canada-funded ACT-Femmes project, our mobile health teams set up free consultations and information sessions alongside local authorities and partners. They provide maternal and child health care, vaccinations, nutrition advice and mental health support, as well as legal advice from the Association of Women Lawyers of Côte d'Ivoire on issues affecting women and girls, including gender-based violence and forced marriage. To date, these mobile health services have reached 100 localities and are also creating space for conversations about harmful practices affecting women and girls.

Ouattara Adja, a young mother, said that her favourite part of the community visits is the opportunity to learn from health workers. “When they come, [my husband and I] make the most of the opportunity to listen to their advice, seek a consultation, or discuss any health issues we may have,” she said.



Midwife Yao Marie Cécile Victoire, deputy head of the maternal and child health component of the ACT-Femmes program, said these services have supported many at-risk communities in remote regions. “When the project began, I met patients in some villages who had never visited a health centre, women without health records, and even some people who had never even heard of a nearby health centre,” she shared.

LONG-TERM DEVELOPMENT



Lasting progress means addressing the root causes of hunger.



People reached through our development programming



1,000,000 +

People reached through our development programming



187,000

People supported with Water, Sanitation, and Hygiene (WASH) services



212,000+

People provided with sexual and reproductive health services



113,000+

People reached with food security and livelihoods support



5,700+

People provided with mental health and psychosocial support

Building Healthy, Resilient Communities

In 2025, Action Against Hunger supported integrated development programs that addressed the interconnected drivers of hunger and malnutrition across Africa, Latin America, and the Middle East. Rather than addressing health, food security, livelihoods, WASH, climate resilience, and community-based support in isolation, our programs recognize that these challenges often overlap and must be addressed together.

In Mali, our programs addressed chronic malnutrition through nutrition, health, WASH, and women's economic empowerment, reaching more than 451,000 people. Community participation helped increase the use of maternal and child health services, while improvements in water and sanitation supported healthier households and agricultural production.

In Guatemala, support to Indigenous Ch'orti communities strengthened health posts, nutrition services, family gardens and healthier household practices, helping improve access to food and reduce vulnerability to malnutrition.

The Gender Equitable Nutrition in Tanzania and Uganda project (GENTU) expanded access to nutrition and health services while supporting climate-smart agriculture and improved household food practices. This multi-country initiative works with communities to improve nutrition and health, strengthen food security, and build resilience to climate-related shocks. Throughout the project, nearly 39,000 children received Vitamin A supplementation, while families gained skills to diversify food production and strengthen resilience to drought and other climate shocks. Our team documented the impact of this work through our GENTU gallery, a website with stories and images, view it here: <https://www.gentu.ca>

Putting Women and Communities at the Center

As a result of Action Against Hunger's long-term development programs, women increasingly took on leadership roles. Systemic inequalities often limit women's access to resources, services, and decision-making, which increases their vulnerability to hunger and insecurity. By working to overcome these barriers, our programs support women to improve their health and livelihoods, which in turn supports their families and wider communities.

In Iraq, our project, Feminist Solutions to Climate Change-Driven Food Insecurity (FEMINACT), worked to strengthen food security and climate resilience while increasing women's leadership in agriculture and decision-making. Our programming resulted in the nomination of a woman farmer as a Farmers' Union representative in Basra, a significant step in a context where women have historically had limited representation in agricultural governance.

In Mali, Action Against Hunger supported women to expand their participation in agricultural cooperatives, savings groups, and climate governance. More than 2,400 women applied agricultural and vegetable-growing techniques to generate income, 87% of women's groups became formally recognized cooperatives, and 154 hectares of land were secured for women farmers. These gains strengthened household food security, access to finance, and women's ownership of resources.



How One Ugandan Family is Rethinking Gender Roles

In Natataparakwangan village in Uganda's Moroto District, Aleper Ekochil, 36, said he grew up with "deeply rooted cultural beliefs that women must respect men and serve them." He made all household decisions alone and left the childcare, housework, and farm labour to his wife. When money was tight and there was not enough food for the children, Aleper said he would become violent.

Aleper and his wife were selected to join an Action Against Hunger training that empowers women and girls while engaging men and community leaders to help families break the cycle of hunger. The week-long training on shared decision-making, financial management, and gender-based violence helped Aleper rethink how he was approaching household challenges. The couple began implementing what they learned, shifting the dynamic at home. "At first, it was difficult to let go of the belief that men must control everything," Aleper admitted.

Today, the couple shares responsibilities and financial decisions about farming, livestock, borrowing, and saving money. Their children are growing up seeing what is possible when a couple works together.

"The biggest change has been the peace and harmony in our household," Aleper said.

The Gender Equitable Nutrition in Tanzania and Uganda Project (GENTU), funded by Global Affairs Canada and led by Action Against Hunger, is a five-year initiative (2023–2028) that takes a gender-transformative approach to improve nutrition for women, adolescent girls, and children.

ADVOCACY & DOMESTIC RESPONSE



Lasting change means turning evidence into policy and action.

Advancing Canada's Leadership on Global Nutrition

Action Against Hunger brought evidence, frontline experience, and nutrition expertise directly to Canadian decision-makers to help advance Canada's leadership in nutrition.

Through meetings with Global Affairs Canada, federal pre-budget submissions, and engagement with parliamentarians, committees, and senior officials, we advocated for sustained investment in nutrition, food security and international assistance as humanitarian needs grew and global aid budgets declined.

Action Against Hunger also worked to keep global hunger and humanitarian crises visible to Canadians. CEO Onome Ako published opinion pieces in media including The Hill Times, addressing the consequences of cuts to global aid and calling for sustained humanitarian access in Gaza.

We also joined Cooperation Canada and the Food Security Policy Group while continuing our participation in the Gender-Transformative Framework for Nutrition (GTFN) and the Nutrition Working Group. These partnerships help bring the experiences and needs of communities affected by hunger into national conversations while strengthening advocacy for policies and investments that can improve access to nutritious food and lifesaving nutrition services.



Addressing Hunger at Home

We strengthened our work in Canada by supporting community-led responses to food insecurity and we built partnerships to advance solutions closer to home.

Through our partnership with Fort York Food Bank, we raised more than \$10,000 to support essential food assistance for individuals and families facing food insecurity.

We also began laying the groundwork for future programming in Canada. This included developing our partnership with Green Thumbs Growing Kids, which will bring our nutrition expertise to schools and communities across the Greater Toronto Area in 2026. Together, these partnerships build on what we have learned through our global work and create new opportunities to support food security and nutrition in Canada.



Charting Canada's Next Steps on Global Nutrition

Canada has an important role to play in addressing global hunger and malnutrition. In October 2025, Action Against Hunger and the Canadian Partnership for Women and Children's Health (CanWaCH) brought together leaders from government, academia, philanthropy, civil society, and the private sector to identify practical ways Canada can make its resources and expertise go further.

The two-day Nutrition Retreat focused on a critical question: how can Canada continue to advance global nutrition at a time when needs are growing and resources are under increasing pressure?

"At a pivotal moment for global nutrition, Action Against Hunger Canada created space for leaders across sectors to identify practical solutions, safeguard progress, and chart the next stage of Canada's nutrition leadership," said Vanessa Rich, Partnerships Manager for Action Against Hunger Canada.

Together, retreat participants identified five actions Canada can take to maximize its impact amid the current landscape: integrate nutrition across humanitarian and development policy, provide more predictable and flexible financing, strengthen data and early warning systems, invest in prevention alongside treatment, and support resilient national systems and local leadership.

The resulting report, *Delivering Lifesaving Nutrition*, turns these discussions into a practical roadmap for Canadian action. For Action Against Hunger, the retreat was an opportunity to bring diverse voices together and help move the conversation from why nutrition matters to what Canada can do next.



Revenue

In 2025, Action Against Hunger Canada recorded \$36.9 million in revenue to support our work to address hunger and malnutrition around the world.

Government funding of \$29.8 million was our largest source of revenue, including program contributions from Global Affairs Canada and Irish Aid. Foundation and other institutional funding totaled \$3.7 million. This funding supported humanitarian and development programs, including our work in nutrition, health and food security.

Philanthropic support totaled \$946,189, while \$532,202 in partnership revenue came from Action Against Hunger International.

Other revenue totaled \$1.9 million, including professional services, management fees, and other sources.

Expenses

In 2025, Action Against Hunger Canada recorded \$36.8 million in expenses to support our programs and operations.

Program services accounted for \$32.5 million, supporting the delivery of programs that address hunger, malnutrition, and the conditions that contribute to them. Support services totaled \$3.1 million, covering salaries and benefits that help enable our work.

We also invested \$338,128 in fund development and \$8,755 in marketing and communications, supporting fundraising and public awareness of our work. Administration expenses totaled \$333,442. Other operating expenses totaled \$474,410, including telecommunications and information technology, rent, travel, interest and bank charges, and amortization.

Action Against Hunger Canada ended the 2025 fiscal year with an excess of revenues over expenses of \$29,011 which included a foreign exchange loss of \$44,695. At year-end, we held \$12.2 million in assets and \$10.4 million in liabilities, resulting in \$1.8 million in net assets.

Revenue 2025

Total revenue	\$36,877,521
Partnerships	\$532,202
Government funding	\$29,777,871
Foundation and other Institutional funding	\$3,745,115
Philanthropic support	\$946,189

Expenses

Total expenses	\$36,803,815
Program services	\$32,513,924
Support services	\$3,135,156
Fund development	\$338,128
Marketing and communications	\$8,755
Administration	\$333,442
Other operating costs	\$474,410
Other revenue	\$1,876,144

Financial position

Total assets	\$12,181,684
Total liabilities	\$10,354,303
Net assets	\$1,827,381
Invested in systems and capital assets	\$794,970
Operating reserves	\$1,032,411
Change in net assets	\$29,011

Thank You to Our Donors and Funding Partners

This work would not be possible without the generosity, commitment, and partnership of the organizations that support Action Against Hunger Canada.

We are especially grateful to Global Affairs Canada for supporting emergency and humanitarian programming, as well as development initiatives in Mali, Côte d'Ivoire, Tanzania, Uganda, and Iraq. We also thank the Peter Gilgan Foundation for supporting sanitation solutions in Mali and the Pathy Family Foundation for supporting development programming in Guatemala.

We are also grateful to the partners who support our technical leadership and efforts to strengthen nutrition systems and responses around the world. This includes UNICEF, Swedish International Development Cooperation Agency (Sida), Irish Aid, HelpAge International's H2H Network, World Food Programme (WFP), and Global Affairs Canada for their support of the Global Nutrition Cluster, SMART, and other nutrition information and capacity-strengthening initiatives.

To every donor, funding partner, and supporter who made this work possible: thank you.

THANK YOU

The past year tested the international development sector in new ways. Funding reductions, shifting priorities, and increased scrutiny of how international development funding is used and its impact created uncertainty for organizations working to address hunger and malnutrition around the world. In this environment, strong leadership, sound stewardship, and a clear sense of purpose have never been more important.

I'm proud of how Action Against Hunger Canada responded. We've remained focused on our mission while adapting to a changing environment, strengthening coordination with our partners, and ensuring our resources were directed where they could have the greatest impact.

2025 also demonstrated the strength of our organization beyond our programs. We continued to build Canadian expertise and leadership in nutrition, strengthen our partnerships, and contribute to important conversations about the future of international development. These achievements reflect the commitment and resilience of our staff, partners, volunteers, and supporters.

The years ahead are especially meaningful as we begin a new three-year strategic plan. We have a strong foundation to build on, and will continue to strengthen our partnerships, grow Canadian leadership, and support locally led solutions to hunger around the world.

I'd like to extend my sincerest thanks to everyone who made this work possible. Your commitment allows Action Against Hunger Canada to navigate uncertainty with purpose and continue building a more effective, equitable, and resilient response to hunger.

The challenges ahead are real, but our commitment remains unwavering.

With our deepest thanks,

Val Cambre
Board Chair



VAL CAMBRE
Board Chair



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