

ANNUAL REPORT 2021



TABLE OF CONTENTS

04 MESSAGE FROM
ONOME AKO, CEO

06 OUR VISION
AND MISSION

08 OUR PRINCIPLES

10 OUR IMPACT

12 SUPPORTING THE UNITED
NATIONS SUSTAINABLE
DEVELOPMENT GOALS

15 HOW WE'RE USING OUR
EXPERTISE TO SAVE LIVES

16 FOR SWIFT, DATA-DRIVEN RESPONSE

18 FOR TIMELY EMERGENCY
NUTRITION SUPPORT

20 FOR EMPOWERING WOMEN
AND GIRLS

24 FOR CLEAN WATER AND SANITATION

28 FINANCIAL REPORT

31 THANK YOU

32 LAND RECOGNITION

MESSAGE FROM ONOME AKO, CEO



ONOME AKO
Chief Executive Officer,
Action Against Hunger Canada

Over the last year, I watched with concern as the price of food soared at my local supermarket. Like others across the country, I tweaked my grocery list and made substitutes as the pandemic exacerbated food insecurity close to home. And yet, I marvel at the options and resources I still have, which isn't the case for millions of people globally.

For our counterparts in the Global South, the compounding crises of COVID-19, conflict, and climate change have led to devastating impacts. While the effects of the pandemic waned, regional conflicts and extreme weather events still meant that more and more people could not access food, health care, and safe living conditions. Over 828 million people went to bed hungry in 2021 – nearly one in eight people globally.

At Action Against Hunger, we spent the year tirelessly working towards our vision of a world free from hunger. I am proud of the remarkable resilience and perseverance with which our team has responded to global emergencies. Although there is much work to do as we build back better, there is also much to celebrate from 2021.

In Afghanistan, when the Taliban captured Kabul and upended the country socio-politically, we continued our nutrition and health programs, supporting the most vulnerable children and pregnant and breastfeeding mothers. In the Philippines, where Typhoon Rai affected more than 1.8 million people, we supplied food and drinking water to the local population. In Lebanon, we ensured Syrian refugees living in informal tented settlements had access to essential health information to protect themselves and their communities.

In 2021, thanks to your support, Action Against Hunger assisted over 24 million people across 51 countries. We responded to 55 emergencies, offering programs in health and nutrition, food security and livelihoods, disaster risk reduction and management, water, sanitation and hygiene, mental health, psychological support, and care practices.

Because of your support, vulnerable communities could access food, fight diseases, raise healthy children, and build the future they deserve. Thank you for being by our side as we strive to create a world free from hunger.

With gratitude,

A handwritten signature in black ink, appearing to read 'Onome Ako'.

Onome Ako, CEO



OUR VISION

A world free from hunger.



OUR MISSION

We take action to end hunger and its root causes worldwide. We respond to crises and partner with local communities to prevent, detect and treat undernutrition.

We are an international non-profit working to address the causes and effects of hunger and eliminate it sustainably within our lifetime.

We detect and treat malnutrition in children and educate families on preventing it in the long run. We are there for them before and after disaster strikes. We work with communities and local governments to provide families with access to water, enable them to feed themselves and prosper and promote equitable access to food and good health for everyone.

We combine over 40 years of experience fighting hunger in more than 50 countries through a global network, pushing for long-term change. We constantly search for more effective solutions while sharing our knowledge and expertise with the world.



Photo: © Peter Caton.



OUR PRINCIPLES

INDEPENDENCE

Action Against Hunger acts according to its own principles in order to maintain its moral and financial independence. Action Against Hunger's actions are not defined in terms of domestic or foreign policies, nor does the organization act in the interest of any government.

NEUTRALITY

Action Against Hunger maintains a strict political and religious neutrality. Nevertheless, Action Against Hunger can denounce human rights violations it witnesses as well as obstacles put in the way of its humanitarian activities.

NON-DISCRIMINATION

A victim is a victim. Action Against Hunger rejects all discrimination based on ethnicity, nationality, opinion, race, religion, sex, or social class.

PROFESSIONALISM

To maximize its efficiency and use of resources, Action Against Hunger bases the assessment, conception, management, and realization of its programs on the highest professional standards and its years of experience.

FREE AND DIRECT ACCESS

Action Against Hunger demands free access to victims and direct control of its programs. Action Against Hunger uses all means available to achieve this goal and will denounce and act against obstacles that prevent the organization from doing so.

Action Against Hunger also verifies the allocation of its resources to ensure that they reach those individuals for whom they are destined. Under no circumstances can partners working together with or alongside Action Against Hunger become the ultimate beneficiaries of Action Against Hunger's aid programs.

TRANSPARENCY

Action Against Hunger is committed to respecting a policy of transparency and disclosure for its beneficiaries, donors, and partners by making available all information on the allocation and management of its funds, and by providing independent verification of its good management.

NUMBER OF PROGRAM PARTICIPANTS: **24,475,025**

AMERICAS
1,915,573
7.8%

EUROPE
48,569
0.2%

MIDDLE EAST
2,391,691
9.8%

ASIA
3,713,229
15.2%

AFRICA
16,405,963
67.0%

 **OUR IMPACT**

ACTION AGAINST HUNGER REACHED OVER 24 MILLION PEOPLE IN 2021

NUMBER OF SECTORS: **24,475,025**

2.5%

601,605

Disaster Risk Reduction/
Disaster Risk Management
and Livelihoods (DRR/DRM)

13.7%

3,345,032

Food security and
Livelihood (FSL)

1.5%

368,449

Mental Health, Psychological
support, and Care practices
(MHPSS & CP)

23.6%

5,784,353

Water, Sanitation and
Hygiene (WASH)

58.7%

14,375,585

Health and Nutrition



SUPPORTING THE UNITED NATIONS SUSTAINABLE DEVELOPMENT GOALS

ZERO HUNGER (GOAL 2)

At Action Against Hunger, we work with communities to address the root causes of hunger, which impacts nearly 1 in 3 people worldwide. Our technical expertise detects, treats, and prevents malnutrition, ensuring that communities receive immediate support during crises.

GOOD HEALTH AND WELL-BEING (GOAL 3)

Through our local partnerships, we train health workers and strengthen the capacity of domestic. Our projects in health, nutrition, food security, psychological support, and mental health, support the most vulnerable to achieve good health and well-being.

The Sustainable Development Goals are 17 goals set by the United Nations (UN) to bring peace and prosperity to people and the planet. The UN aims to achieve these goals by 2030. Our work at Action Against Hunger helps achieve the following Sustainable Development Goals:

GENDER EQUALITY (GOAL 5)

We recognize that gender inequality and gender-based violence are drivers of hunger — and that emergencies heighten risks for women and girls. Because of this, we ensure our programming is gender-responsive, which means we understand the gender context where we operate and plan accordingly so everyone can benefit.

CLEAN WATER AND SANITATION (GOAL 6)

Our programs ensure communities have access to water through water storage tanks, new and rehabilitated wells, hand pumps, and piped water connections. We promote sanitation and hygiene practices, which are crucial to health and well-being.

CLIMATE ACTION (GOAL 13)

We work with communities to combat climate change by implementing sustainable agricultural practices. These include crops that survive extreme weather conditions, vegetable gardens that use less water, and information systems that help livestock herders find grazing lands.



Photo: © Peter Caton.


**HOW WE'RE USING
OUR EXPERTISE TO
SAVE LIVES**





FOR SWIFT, DATA-DRIVEN RESPONSE.

Better data helps us make better decisions — and having comprehensive data is life-saving when it comes to hunger. Through our nutritional survey methodology, Standardized Monitoring and Assessment of Relief and Transition (SMART), we gather public health information that predicts and detects malnutrition.

We do this by sending teams of people to remote areas to take anthropometric measurements (i.e. surveys). This data enables us to detect or treat malnutrition before it causes irreversible developmental delays, allowing us to protect vulnerable children.

In 2021, the SMART Initiative helped local governments and partners in 21 countries predict and respond to hunger crises, prioritize resources, and monitor relief responses.

In Pakistan, the data from SMART surveys collected by Action Against Hunger and the World Food Programme (WFP) revealed that over 600,000 children were affected by acute malnutrition. This information was used to outline recommendations on how stakeholders including the government can intervene to improve children's health in Sindh Province.

In Lebanon, the pandemic compounded the country's food, health, and nutrition emergencies. SMART conducted a national nutrition survey to assess the extent of malnutrition. The Lebanese government used those results to develop a response plan for managing the crisis.

A woman with short dark hair, wearing a black tank top with a colorful graphic, is smiling warmly while holding a baby. She is using a green and white weighing scale to measure the baby's weight. The baby is looking towards the camera with a curious expression. The background is a simple wall with a floral pattern.

**FOR TIMELY
EMERGENCY
NUTRITION
SUPPORT.**

During emergencies, countries, agencies, and nutrition practitioners are the first responders, helping distribute life-saving aid. Time is of the essence, and so is a well-coordinated response.

The Global Nutrition Cluster Technical Alliance provides technical assistance to meet the nutrition rights and needs of people affected by emergencies. The Alliance leverages existing resources, initiatives, and coordination structures to respond to technical requests and improve the quality of nutrition preparedness, response, and recovery.

Action Against Hunger Canada co-leads the Alliance's Technical Support Team by providing nutrition specialists to assist countries and humanitarian agencies. These experts offer support on various issues, such as promoting social behaviour change, supporting nutritionally at-risk infants under six months and their mothers, coordinating nutrition-related relief efforts, managing cash vouchers, and more.

In 2021, the Technical Support Team provided technical support to 55 countries. Through this, Action Against Hunger is strengthening the capacity of humanitarian agencies and other partners to respond to global emergencies. This ensures we provide the highest-quality support to the world's most vulnerable when they need it.



FOR EMPOWERING
WOMEN AND GIRLS.

Adhele knew something was wrong when her two-year-old son Piol stopped walking.

“He wasn’t moving, he wasn’t playing, he was just lying down,” she recalls.

Concerned, Adhele approached the Action Against Hunger team in Baackuel village in South Sudan to conduct malnutrition screenings. After learning Piol was malnourished and needed care, she travelled 40 kilometres away to the nearest Action Against Hunger nutrition site.

Piol received nutrient-rich food at the outpatient center, and Adhele was instructed on how to care for him.

“In a few days, I could see the change in Piol,” Adhele says. “He was awake and started growing a bit fatter. I was relieved.”

When she returned to her village, Adhele was determined to prevent hunger so that other children would not experience malnutrition.

While weather patterns in Baackuel were predictable when Adhele was a child, rains have become infrequent in recent years, putting the entire village’s food supply at risk.



“You can cultivate two to three plots, but you harvest nothing,” says Adhele.

Adhele joined an Action Against Hunger project that trained her to grow nutritious crops in new ways. Traditionally, villagers plow the land, spread seeds, and wait for rain. However, this training taught community members like Adhele to cultivate the land in small dams and irrigate them with water from a nearby borehole.

She now grows nutritious crops, including tomatoes, okra, kale, and pumpkins, in a “kitchen garden” established by Action Against Hunger.

While Action Against Hunger helps treat acute malnutrition, it also prevents it from occurring in the first place by helping make vulnerable villages like Baackuel more food secure. Alongside other women in her community, Adhele is adapting farming techniques so that no child or community member experiences hunger, even during droughts.

Photo from the left to right : Adhele is seen applying farming techniques taught by our agriculture experts in South Soudan”. Photo: © Peter Caton.

Through initiatives including establishing kitchen gardens and sensitizing communities to the unique needs of women and children, Action Against Hunger works to eliminate gender-based barriers to nutrition and economic independence. As a result, women like Adhele are more confident their children will live healthier lives.

“The entire community is so appreciative of the training we get, and we want to continue learning ... how to grow [nutritious food sustainably to] help prevent malnutrition in our children,” says Adhele. “This is our deepest wish.”



FOR CLEAN WATER AND SANITATION.



When the rainy season ends in southern Ethiopia, women like Loko from villages in the Borena region make excruciatingly long journeys to fetch water for their families.

“I used to travel all the way to the top of the mountain and then all the way down to fetch water,” says the single mother of five children.

The 12-hour journey to fill a single jerrycan left her with little time to be with her children.

Despite the lengths Loko and other women travelled to collect water, it was contaminated – and it wasn’t nearly enough to support their family’s needs. Loko would ration water for food and drinking, which meant bathing and washing clothes were often out of the question.

Using contaminated water put Loko and her children at risk of an unending disease cycle and malnutrition. In addition, families like hers who experience water scarcity are vulnerable to forced migration, reduced economic activity and lower incomes, and physical risk while fetching water over long distances.

Knowing that access to clean water is essential for health and well-being, Action Against Hunger installed a new water point and a large reservoir in Loko’s village. Now, the community has continuous access to clean, safe water.

For Loko, this means she can bathe her children and wash their clothes. With her new-found time, she is picking up odd jobs and earning more money. Loko cuts wood to sell in the market and uses her earnings to buy food for her children.

She's happy she finally has the time and energy to play with her children.

“[People] look at me and see that my face is shining, my children’s clothes are clean, we are not thirsty, and we have enough water to cook for ourselves,” Loko says.



Globally, over 2 billion people live in regions experiencing high water stress. During crises and disasters, Action Against Hunger works on expanding water access to remote areas, repairing broken wells, and building water storage reservoirs and toilets. We also educate communities on good hygiene practices and build local capacity to sustain long-term water and sanitation improvements.

With clean water and sanitation access, women like Loko can unlock economic opportunities, raise healthy children, and live dignified lives.

Photo from the left to right : Loko and her family in southern Ethiopia. Photo: © Peter Caton.

FINANCIAL REPORT

STATEMENT OF FINANCIAL POSITION AS AT DECEMBER 31, 2021

	2021	2020
	\$	\$
ASSETS		
Current assets		
Cash	1,742,306	1,138,517
Restricted Cash	610,075	410,075
Grants and other receivables	701,556	576,816
Sales taxes recoverable	71,520	84,346
Deposits and prepaid expenses	175,705	61,513
Receivables and grant advances - other Action Against Hunger agencies	11,791,036	7,749,643
	15,092,198	10,020,910
Capital assets	39,395	31,956
	15,131,593	10,052,866
LIABILITIES		
Current liabilities		
Accounts payable and accrued liabilities	574,597	239,169
Deferred grants	13,150,687	7,846,309
Loans and other payables - other Action Against Hunger agencies and other	2,439	334,208
	13,727,723	8,419,686

	2021	2020
Non-current liabilities		
Loans and other payables to other Action Against Hunger agencies	702,568	819,901
	14,430,291	9,239,587
NET ASSETS		
Invested in capital assets	39,395	31,956
Unrestricted	51,832	371,248
Internally restricted	610,075	410,075
	701,302	813,279
	15,131,593	10,052,866

STATEMENT OF REVENUE AND EXPENSES YEAR ENDED DECEMBER 31, 2020

	2021	2020
REVENUE		
Programme Revenue (Note 5), (Note 12)	24,308,383	15,068,189
Revenue received from Action Against Hunger International	697,199	732,069
Donations	408,500	430,508
Professional services	859,003	368,381
Management fee and other	80,478	113,365
Government Assistance (Note 9)	90,704	106,902
	26,444,267	16,819,414

FINANCIAL REPORT (CONT'D)

STATEMENT OF REVENUE AND EXPENSES FOR YEAR ENDED DECEMBER 31, 2020

	2021	2020
EXPENSES		
Programs (Note 9)	23,209,225	14,185,223
Salaries and Benefits	2,857,185	2,183,667
Fundraising	169,357	117,788
General and Administration	166,098	116,621
Rent (Note 11)	76,994	42,547
Travel	6,031	15,736
Telecommunications and Information Technology	39,781	15,371
Advertising	41,208	4,133
Interest and Bank Charges	7,412	2,918
Amortization	9,588	6,470
	26,582,879	16,690,474
EXCESS REVENUE OVER EXPENSES BEFORE OTHER ITEMS	(138,612)	128,940
OTHER ITEMS		
Foreign Exchange gain / (loss) (Note 10)	(26,635)	(64,969)
EXCESS REVENUE OVER EXPENSES	(111,977)	63,971



As donors, patrons, believers, and champions of our cause, you helped us provide life-saving assistance to families and children in need. Thanks to you, we have been able to quickly mobilize when disasters strike, act decisively to address various causes of hunger and create lasting change by empowering communities to end hunger on their own.

To our institutional donors who have backed us by investing in programs — thank you for fueling our efforts to bring long-term, sustainable, and equitable change.

To our driven and committed team — you inspire me to give my best every day as we work toward a shared vision of a world free from hunger.

Together, we can eliminate hunger, bringing justice and equity to the world's most vulnerable people. Walking alongside you on this mission is a powerful reminder of the African proverb, "If you want to go fast, go alone. If you want to go far, go together."

On behalf of the team at Action Against Hunger, thank you for walking with us on this crucial mission.

In solidarity,

Victoria Davies
2022 Board Chair

LAND RECOGNITION

We recognize that our work takes place on Indigenous territories across Turtle Island and pay tribute to their legacy and the legacy of all First Peoples of Canada. Today, the traditional meeting place of Toronto is still home to many Indigenous People from across Turtle Island and we are grateful to have the opportunity to work in the communities that have grown in the treaty lands of the Mississaugas. We acknowledge that we are all treaty people and accept our responsibility to honor all our relations.



UNTIL WE MEET AGAIN, HERE ARE WAYS YOU CAN HELP

Follow us on social media:
[@ACFCanada](#) on Facebook, Twitter, Instagram, LinkedIn

Sign up for our newsletter:
actionagainsthunger.ca/newsletter

Launch a fundraiser:
actionagainsthunger.ca/fundraise

Did you know there are many ways
to give: securities, cryptocurrency,
bequests, Aeroplan points:
actionagainsthunger.ca/ways-to-give



Photo: © Peter Catón.

**FOR FOOD.
AGAINST HUNGER
AND MALNUTRITION.**

**FOR CLEAN WATER.
AGAINST DEADLY DISEASES.**

**FOR CHILDREN THAT
GROW UP STRONG.
AGAINST LIVES CUT SHORT.**

**FOR CROPS THIS YEAR, AND NEXT.
AGAINST DROUGHT AND DISASTER.**

**FOR CHANGING MINDS.
AGAINST IGNORANCE
AND INDIFFERENCE.**

**FOR FREEDOM FROM HUNGER.
FOR EVERYONE.
FOR GOOD.**

**FOR ACTION.
AGAINST HUNGER.**



Charitable Registration: 833634678RR0001

500-720 Bathurst St, Toronto, ON, M5S 2R4

1-844-644-1016

actionagainsthunger.ca

info@actionagainsthunger.ca

    @ACFcanada