



ANNUAL REPORT / 2020

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OUR MISSION

Action Against Hunger is a global humanitarian organization that works to address both the causes and consequences of hunger, harnessing the power of data to respond to food crises - even in the most remote regions of the world - with efficiency and precision.

For 40 years, we've led the development of tools and methodologies to diagnose and treat hunger, and designed the testing and treatment protocols that are now recognized as international best practices.

Successful projects are built around community. We work with partner organizations and local stakeholders to help develop more resilient food and health systems, integrating our expertise in nutrition, food security, water and sanitation. We provide communities with tools, training and education so they are better prepared to manage and recover from natural disasters and other emergencies. In this way, we go beyond program delivery to achieve lasting change.



Photo: © Ricardo Otero

Guided by our commitment to the Sustainable Development Goals, we've placed a strong focus on gender equality and women's empowerment, both within our organization and as a foundational principle for our programs. We know that empowering women means better health outcomes for children and families. To end hunger, we must end gender inequality.

We're driven by the vision of a world free from hunger. That's why we're continuously evolving and improving our capacity to respond to humanitarian crises around the globe.



OUR PRINCIPLES

INDEPENDENCE

Action Against Hunger acts according to its own principles in order to maintain its moral and financial independence. Action Against Hunger's actions are not defined in terms of domestic or foreign policies, nor does the organization act in the interest of any government.

NEUTRALITY

Action Against Hunger maintains a strict political and religious neutrality. Nevertheless, Action Against Hunger can denounce human rights violations it witnesses as well as obstacles put in the way of its humanitarian activities.

NON-DISCRIMINATION

A victim is a victim. Action Against Hunger rejects all discrimination based on ethnicity, nationality, opinion, race, religion, sex or social class.

PROFESSIONALISM

To maximize its efficiency and use of resources, Action Against Hunger bases the assessment, conception, management and realization of its programs on the highest professional standards and its years of experience.

FREE AND DIRECT ACCESS

Action Against Hunger demands free access to victims and direct control of its programs. Action Against Hunger uses all means available to achieve this goal and will denounce and act against obstacles that prevent the organisation from doing so. Action Against Hunger also verifies the allocation of its resources to ensure that they reach those individuals for whom they are destined. Under no circumstances can partners working together with or alongside Action Against Hunger become the ultimate beneficiaries of Action Against Hunger's aid programs.

TRANSPARENCY

Action Against Hunger is committed to respecting a policy of transparency and disclosure for its beneficiaries, donors and partners by making available all information on the allocation and management of its funds, and by providing independent verification of its good management.

MESSAGE FROM PAULA AND VICTORIA

As the world grappled with the onset and impacts of the COVID-19 pandemic, conflict, natural disasters and climate-related crises raged on, causing decades of development progress – particularly in health and nutrition – to be lost.

Prior to the COVID-19 pandemic, almost 690 million people, or 8.9 percent of the global population, were undernourished. The UN now projects that between 720 and 811 million people in the world faced hunger in 2020, as many as 161 million more than in 2019. Given these trends, and with a global food security crisis looming for 2021, achieving Sustainable Development Goal 2, Zero Hunger, in time for 2030 will be harder than ever. After decades of steady decline, the number of people who suffer from hunger – as measured by the prevalence of undernourishment – began to slowly increase again.

Thankfully, Action Against Hunger Canada was able to continue delivering humanitarian and development assistance in 2020 and launched new programming focused on nutrition and water emergencies in Iraq, Syria, Myanmar, Colombia, Venezuela, Bangladesh, Democratic Republic of Congo, Palestine, Lebanon, Guatemala, Kenya, and Pakistan.

Quickly adapting to the new operational context, our essential health, nutrition, water and sanitation and food security teams continued to

¹ SOFI 2020 - <https://www.fao.org/publications/sofi/2020/en/>

² SOFI 2021 - <https://www.fao.org/publications/sofi/2021/en/>

reach hundreds of thousands of people in some of the hardest hit areas of the world. Undeterred by the challenges posed by the pandemic, our organization remained on the ground to provide relief services following major emergencies such as the explosions that rocked Lebanon, conflict in the Occupied Palestinian Territories, desert locust outbreaks in Eastern Africa, and the economic and migration crisis in Venezuela.

Our commitments to gender equality and safeguarding were further strengthened in 2020. Investments were made to increase Action Against Hunger international network's technical and country-level capacity to conduct gender transformative work and to integrate best practices for the prevention of sexual exploitation and abuse. Action Against Hunger Canada is committed to ensuring the highest level of accountability to the communities with whom we work, and to the public and donors whose support helps make that work possible.

Because you stood with us throughout uncertain times, women, girls, boys, men and people of diverse gender from around the world that have faced the compounded impacts of COVID-19 and humanitarian emergencies are getting the support they need. Thank you.

With gratitude,



Paula Tenaglia



Victoria Davies



PAULA TENAGLIA
Interim Executive Director,
Action Against Hunger Canada

VICTORIA DAVIES
Board Chair,
Action Against Hunger Canada

ACTION AGAINST HUNGER REACHED OVER 25 MILLION PEOPLE IN 2020

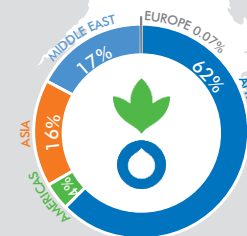
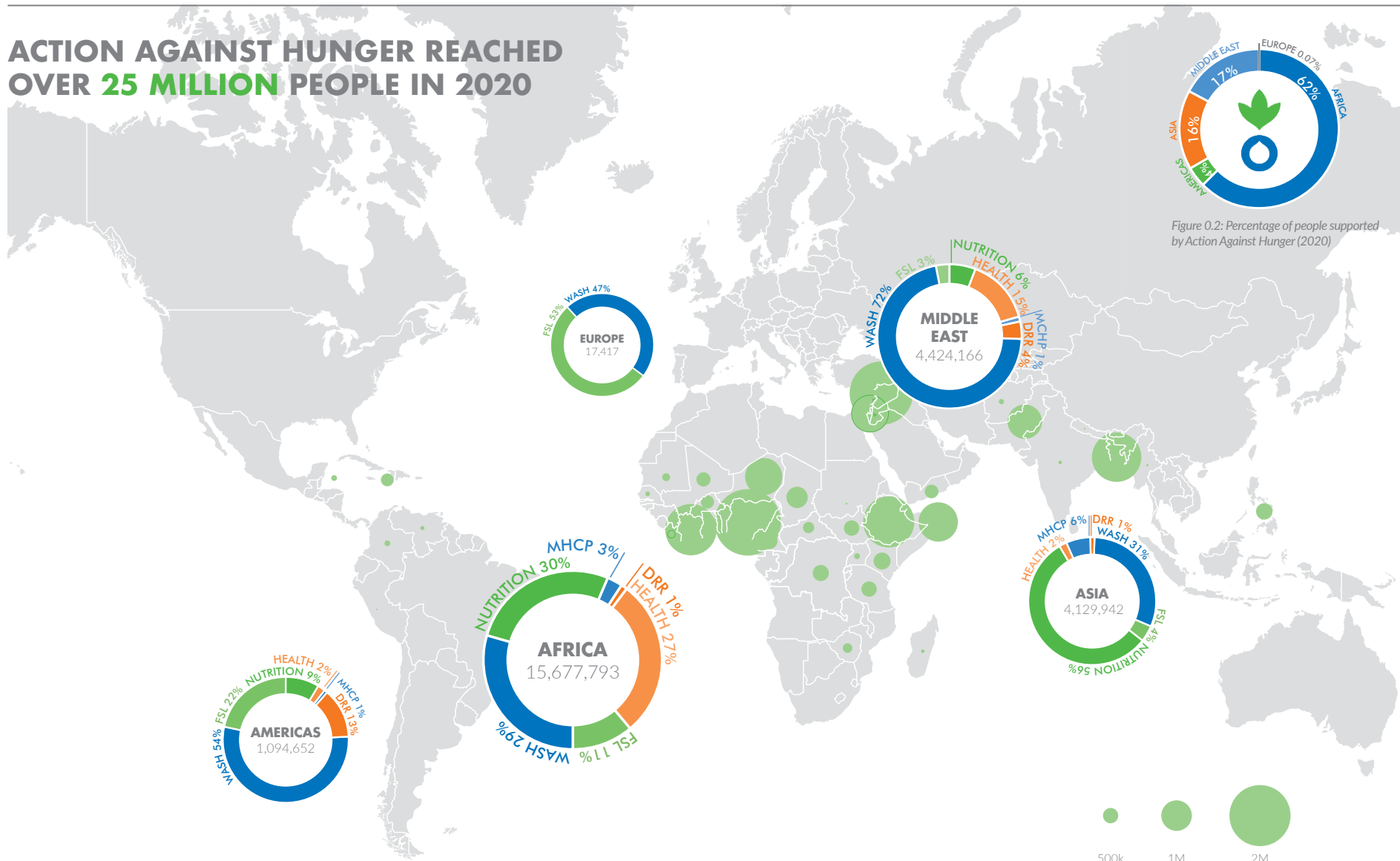


Figure 0.2: Percentage of people supported by Action Against Hunger (2020)

Figure 0.1: Number of people supported by Action Against Hunger per region and distribution of sectors (%).

Legend:
 DRR - Disaster Risk Reduction
 MHCP - Mental Health and Care Practices
 FSL - Food Security and Livelihoods
 WASH - Water, Sanitation and Hygiene

KEY GLOBAL STATS

Action Against Hunger's ambition of a world free from hunger translates through a comprehensive variety of humanitarian and development interventions, spanning from livelihood to nutrition, from advocacy to research.

Our actions focus on providing immediate support to save lives, preventing causes of malnutrition, helping mitigate factors that contribute to hunger crises, and delivering sustainable development solutions.

In 2019, Action Against Hunger operated in 46 countries worldwide providing assistance in the sectors of nutrition, health, WaSH (water, sanitation and hygiene), food security, livelihoods and disaster risk management (DRM).

Overall, 40 per cent of the beneficiaries (6,983,097 individuals) were reached in high burden countries while 60 per cent (10,453,254) in the rest of the countries where the organization operates.



**HOW WE'RE USING
OUR EXPERTISE TO
SAVE LIVES**



ACTION
AGAINST
HUNGER


**FOR PRECISE, DATA-
DRIVEN RESPONSE.
AGAINST LIVES LOST
TO HUNGER.**

Photo: © Khaula Jamil

One of the anticipated consequences of the pandemic was an increase in malnutrition rates. Accurate nutritional data is critical to help save the lives of those hardest hit by pandemic-related hunger. The SMART (Standardized Monitoring Assessment in Relief and Transition) methodology is the gold standard approach used by governments, UN Agencies, not-for-profits, and aid agencies around the world to measure the prevalence of malnutrition in emergency situations.



Photo: © Action Against Hunger

However, SMART methodology employs teams of people that travel to remote areas and communities, all of whom must come in direct contact with household members to take anthropometric measurements (i.e., surveys). That meant that we faced additional challenges when employing an approach that could actually contribute to the spread of COVID-19 if measures were not taken to meet pandemic-specific health and safety protocols.

Knowing this, the SMART Initiative hosted by Action Against Hunger Canada worked closely with its partners across the humanitarian and nutrition sectors to adapt their information systems and data collection methods. They provided remote assistance to teams in countries such as

Bangladesh, Somalia, Afghanistan, and Yemen. They provided guidance materials that outlined these adaptations and highlighted considerations for when and how to resume data collection during an evolving global pandemic. They also hosted a series of webinars attended by more than 300 nutrition leaders from 89 countries on safely resuming door-to-door surveys and detecting instances of wasting - one of three primary types of undernutrition.

By November 2020, with adapted protocols in place, the SMART Initiative resumed in-person survey support. Thanks to safely collected nutrition data, we continue to have the ability to respond with speed and precision, meaning fewer lives will be lost to hunger.


**FOR EMPOWERING
WOMEN AND GIRLS.
AGAINST GENDER-
BASED VIOLENCE.**



Photo: © Joan Nduta

Did you know ending gender-based violence (GBV) is also taking action against hunger, as it is both a cause and consequence of hunger?

Gender-based violence isn't just physical – it takes many forms. It is forcing women and girls to eat last and eat least. It is denying the right to education, reproductive healthcare, land ownership and access to financial services. It is forcing girls into early marriage and limiting their mobility and independence. An effective approach to mitigate the problem is to provide women with the ability to maintain personal financial independence.



Photo: © Brian Kimanathi

Lucy, a refugee from the conflict in South Sudan, fled to Uganda six years ago along with her elderly mother and six related children, but they constantly struggled to find sufficient food and shelter. Two years ago, Action Against Hunger offered Lucy the necessary supplies and training to start a mushroom-growing business. Within two months, she had earned enough to house and feed her family and to pay school fees for all her charges.

COVID-19, and the resulting lockdown, hit Lucy's business hard. She couldn't access the raw materials needed for mushroom production, so she started selling her surplus crops - beans and maize - to earn additional income. Even so, it was a real struggle to keep everyone fed, and accessing raw materials for mushroom production remained a challenge even after the lockdown ended. Our team tutored Lucy on how to multiply seeds and substrates at home, reducing the need for outside suppliers of raw materials.

I am excited. All production materials are within my reach, and I believe that my production capacity shall improve. I am forever grateful to Action Against Hunger for empowering me. The tools and skills they have given me strengthened my family's economic, health, and social stability," Lucy told us.

Helping Lucy gain and maintain financial independence has ensured that her family has access to all the food they need, and that no one under her charge is forced to eat last or least.



**FOR CHILDREN
THAT GROW
UP STRONG.
AGAINST LIVES
CUT SHORT.**

Photo: © Olivia Acland

Yemen remains one of the world's largest ongoing humanitarian crises. A series of brutal armed conflicts intensified to the point where the number of Internally Displaced People (IDPs) was estimated to be at least 4 million. The economy and the currency effectively collapsed under constant strain.



Photo: © Nada Al-Saqa

The situation was only exacerbated by the global COVID-19 lockdown. The theoretically life-saving measure led directly to a sharp drop in local remittances – the largest source of foreign currency and a lifeline for many families in a country where 80 percent of the national population of 30 million people live below the poverty line. As a result, millions more people have been rendered incapable of meeting their basic needs.

Yemen's susceptibility to natural disasters has made things even worse. Between April and August 2020, heavy rains and flooding devastated communities, causing deaths and injuries, destroying infrastructure and livelihoods, and increasing the spread of deadly diseases. Tens of thousands of families, many of them already displaced and all of them struggling to employ chronic coping strategies just to stay alive, were affected. Food insecurity became the main driver behind the half a million Yemeni children under five, and the more than a quarter of a million pregnant and lactating Yemeni women who succumbed to acute malnutrition in 2020.

Throughout 2020, Action Against Hunger provided an integrated package of preventive and curative health and nutrition initiatives aimed at mothers and caregivers. These initiatives centered primarily around the provision of water and hygiene supplies, the creation of employment, and nutritional treatment programs where we treated people like Amal, who, together with her husband and two children, had moved from one tragic situation after the other, only to be met by constantly renewed disaster. Thanks to the community health worker who visited the family at their home, Amal's two children were screened and diagnosed with severe acute malnutrition – the most life-threatening form of hunger. The community health worker enrolled the children in an Action Against Hunger supported nutritional treatment program where they received the help they so desperately needed. Soon, Amal's children started showing improvement, and were eventually discharged from the health clinic.



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**FOR FOOD SECURITY.
AGAINST HUNGER
AND MALNUTRITION.**

Photo: © Allan Sanchez

One in three people in Latin America faced food insecurity even before COVID-19. When the pandemic hit, lack of access to what little they had was feared more than the disease itself. The population was, understandably, reluctant to maintain lockdown.



Action Against Hunger's response to this multi-national emergency was immediate. Your generosity enabled us to provide a variety of assistance while adapting our responses to the needs of diverse and unique communities across Latin America.

In Colombia, we monitored the nutrition status of children in border areas, promoting hygiene awareness and distributing food and supplies in highly populated regions. In Guatemala and Nicaragua, we distributed food and hygiene kits, and provided training in infection prevention and control measures. And in Peru, where our Country Director, América Arias told us that "In Lima, the street market did not take long to reappear, and there was no respect for social isolation requirements," we partnered with the national Ministry of Health in awareness campaigns, distributing information, protective equipment, and hygiene products. We also collaborated with a network of local Peruvian and Venezuelan organizations to distribute 44 tons of donated food.

Finally, we provided cash assistance for personal entrepreneurship projects. María Ruiz fled Venezuela with her family in March 2019, and the memories of the many days when she consumed nothing at all so that her two children could eat. Her immediate concern during the pandemic was, again and naturally, food. The support she received from Action Against Hunger allowed her to feed her family and cover a portion of her room's rent. She now sells fruit from a cart in the market, earning income while maintaining safety protocols.

María expresses her infinite gratitude to those who have made it possible for Action Against Hunger to provide support to migrant families like hers.



THANK YOU

When the pandemic was declared, we knew the world's most vulnerable populations would be the most severely affected. Thanks to you, though - our supporters, partners, and donors - we were able to mobilize quickly and promptly.

We received a huge outpouring of support during the two virtual events we hosted to raise vital funds for our global COVID-19 response: the first in June, when we hosted Kitchen Talk, a fundraiser and virtual cooking class with renowned chefs Joshna Maharaj and Rossy Earle, and the second in November, when we held Food for Action: Home Edition, a week-long online auction and fundraiser - an effort whose feasibility would have been extremely limited without the gracious support of Oliver & Bonacini and our auction donors. Together, these two events raised over \$50K to support those families fighting hunger while under global-wide lockdown!

We thank everyone who attended, donated, volunteered, and partnered with us to make these events - and our COVID-19 response - possible.

UNTIL WE MEET AGAIN, HERE ARE WAYS YOU CAN HELP

Follow us on social media:
@ACFCanada on Facebook, Twitter, Instagram, LinkedIn



Sign up for our newsletter:
actionagainsthunger.ca/newsletter



Launch a fundraiser:
actionagainsthunger.ca/fundraise



Did you know there are many ways to give: securities, cryptocurrency, bequests, Aeroplan points:
actionagainsthunger.ca/ways-to-give



OUR DONORS

Patron circle

Members of Action Against Hunger's Patron Circle show their commitment to Action Against Hunger and our goal of eliminating malnutrition through annual contributions of \$1,000 or more. We thank our Patrons for their generous support.

Executive chef: \$5,000+

Anonymous
Val Cambre*
Victoria Davies*
John Honderich
Puneet Jain
Susan Manwaring
Chad Rogers* & Mark Wong

Sous-chef: \$2,500+

Andrew Armstrong
Tommaso Cosentino
Donald Flavelle
Kaveh Ghasemloo
Peter Jelley
Asher Maan
Lan Nguyen
Philippe Sarlieve
Kelly Wong

Chef-de-partie: \$1,000+

Rebecca Aird
Olivier Boiral
Stephanie Breitman*
Josephine Burns
Leslie Carter*
Valerio Cattelan
Ehsan Chiniforooshan-Esfahani
Gabrielle Crépeau-Gendron
Simon Dermer
Jacques Duchesne
Perla Estaty
Melanie Fatouros-Richardson
Chris Fenton
Danny Glenwright
Alan Gschwind
Megan Harper
Tyler Highfield
Joseph Hillier*
Jennifer Hollett
David Huculak

Garreth Jeremiah
Shelby Kloepfer
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Colleen Mahoney
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Christina Miller
Alexandra Morosan
Linda Nguyen
Da Peng

Laura Segal
Brody Squair
Connie Tenaglia
Philip Villeneuve
Dee Alison Wall
Gordon Warrenchuk
Nicole Watson*

* Member of the Board of Directors.



Photo: © Andrew Quilty

Institutional & Foundation partners

- Beatrice Enid Patterson Foundation Fund
- Emerald Foundation
- Global Affairs Canada (GAC)
- Howick Foundation
- Irish Aid
- Jewish Foundation
- MacDonald Griffin Charitable Foundation
- MacFeeters Family Fund at Toronto Foundation
- The Norman and Margaret Jewison Charitable Foundation
- Pathy Family Foundation
- The Shayam Kaushal Charitable Foundation
- Swedish International Development Agency (SIDA)
- UNICEF
- United States Agency for International Development (USAID)

FINANCIAL REPORT

STATEMENT OF FINANCIAL POSITION AS AT DECEMBER 31, 2020

	2020	2019
	\$	\$
ASSETS		
Current assets		
Cash	1,138,517	1,566,550
Restricted Cash	410,075	403,419
Grants and other receivables	576,816	576,125
Sales taxes recoverable	84,346	60,485
Deposits and prepaid expenses	61,513	32,127
Receivables and grant advances - other Action Against Hunger agencies	7,749,643	3,669,475
	10,020,910	6,308,181
Capital assets	31,956	17,856
	10,052,866	6,326,037
LIABILITIES		
Current liabilities		
Accounts payable and accrued liabilities	239,169	239,239
Deferred grants	7,846,309	4,245,079
Loans and other payables - other Action Against Hunger agencies and other	334,208	214,742
	8,419,686	4,699,060

FINANCIAL REPORT (CONT'D)

STATEMENT OF FINANCIAL POSITION AS AT DECEMBER 31, 2020 (CONT'D)

	2020	2019
Non-current liabilities		
Loans and other payables to other Action Against Hunger agencies	819,901	877,669
	9,239,587	5,576,729
NET ASSETS		
Invested in capital assets	31,956	17,856
Unrestricted	371,248	328,033
Internally restricted	410,075	403,419
	813,279	749,308
	10,052,866	6,326,037

STATEMENT OF REVENUE AND EXPENSES YEAR ENDED DECEMBER 31, 2020

	2020	2019
REVENUE		
Programme Revenue (Note 5), (Note 12)	15,068,189	6,558,482
Revenue received from Action Against Hunger International	732,069	608,353
Donations	430,508	411,688
Professional services	368,381	167,490
Management fee and other	113,365	62,833
Government Assistance (Note 9)	106,902	-
	16,819,414	7,808,846

STATEMENT OF REVENUE AND EXPENSES FOR YEAR ENDED DECEMBER 31, 2020

	2020	2019
EXPENSES		
Programs	14,185,223	5,167,224
Salaries and Benefits	2,183,667	2,220,913
Fundraising	117,788	94,763
General and Administration	116,621	88,480
Rent (Note 9)	42,547	73,566
Travel	15,736	46,045
Telecommunications and Information Technology	15,371	18,199
Advertising	4,133	-
Interest and Bank Charges	2,918	2,920
Amortization	6,470	6,644
	16,690,474	7,718,754
EXCESS REVENUE OVER EXPENSES BEFORE OTHER ITEMS	128,940	90,092
OTHER ITEMS		
Foreign Exchange gain / (loss) (Note 10)	(64,969)	707
EXCESS REVENUE OVER EXPENSES	63,971	90,799



FOR FOOD.
AGAINST HUNGER AND MALNUTRITION.

FOR CLEAN WATER AND SANITATION.
AGAINST COMMUNICABLE DISEASE.

FOR CLIMATE ACTION.
AGAINST ENVIRONMENTAL CRISES.

FOR DATA EXPERTISE.
AGAINST MISINFORMATION.

FOR GENDER EQUALITY.
AGAINST GENDER BASED VIOLENCE.

FOR PEOPLE OF ALL IDENTITIES.
AGAINST DISCRIMINATION.

FOR CHILDREN THAT GROW UP STRONG.
AGAINST LIVES CUT SHORT.

FOR FREEDOM FROM HUNGER.
FOR EVERYONE. FOR GOOD. FOR ACTION.
AGAINST HUNGER.



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