

ANNUAL REPORT 2019



CONTENTS

02 OUR MISSION

04 OUR PRINCIPLES

05 MESSAGE FROM
DANNY AND VICTORIA

06 KEY GLOBAL STATS

08 HOW WE'RE USING
OUR EXPERTISE TO
SAVE LIVES

12 FOOD FOR ACTION

13 OUR PARTNERS

15 FINANCIAL REPORTS



OUR MISSION

Action Against Hunger is a global humanitarian organization that works to address both the causes and consequences of hunger, harnessing the power of data to respond to food crises - even in the most remote regions of the world - with efficiency and precision.

For 40 years, we've led the development of tools and methodologies to diagnose and treat hunger, and designed the testing and treatment protocols that are now recognized as international best practices.

Successful projects are built around community. We work with partner organizations and local stakeholders to help develop more resilient food and health systems, integrating our expertise in nutrition, food security, water and sanitation. We provide communities with tools, training and education so they are better prepared to manage and recover from natural disasters and other emergencies. In this way, we go beyond program delivery to achieve lasting change.

Guided by our commitment to the Sustainable Development Goals, we've placed a strong focus on gender equality and women's empowerment, both within our organization and as a foundational principle for our programs. We know that empowering women means better health outcomes for children and families. To end hunger, we must end gender inequality.

We're driven by the vision of a world free from hunger. That's why we're continuously evolving and improving our capacity to respond to humanitarian crises around the globe.

Cover photo: Ameena and her children are members of the Sahariya tribe in central India. Like many members of her community, she has been pushed into a nomadic life, following employment from the city to the countryside as the seasons change. In 2019, the number of people forcibly displaced around the globe due to war, conflict, persecution, and human rights violations grew to nearly 80 million - the highest number on record.

Photo: Gorro plays with two of her children in Borena, Ethiopia. Lys Arango for Action Against Hunger.

OUR PRINCIPLES

INDEPENDENCE

Action Against Hunger acts according to its own principles in order to maintain its moral and financial independence. Action Against Hunger's actions are not defined in terms of domestic or foreign policies, nor does the organization act in the interest of any government.

NEUTRALITY

Action Against Hunger maintains a strict political and religious neutrality. Nevertheless, Action Against Hunger can denounce human rights violations it witnesses as well as obstacles put in the way of its humanitarian activities.

NON-DISCRIMINATION

A victim is a victim. Action Against Hunger rejects all discrimination based on ethnicity, nationality, opinion, race, religion, sex or social class.

PROFESSIONALISM

To maximize its efficiency and use of resources, Action Against Hunger bases the assessment, conception, management and realization of its programs on the highest professional standards and its years of experience.

FREE AND DIRECT ACCESS

Action Against Hunger demands free access to victims and direct control of its programs. Action Against Hunger uses all means available to achieve this goal and will denounce and act against obstacles that prevent the organisation from doing so. Action Against Hunger also verifies the allocation of its resources to ensure that they reach those individuals for whom they are destined. Under no circumstances can partners working together with or alongside Action Against Hunger become the ultimate beneficiaries of Action Against Hunger's aid programs.

TRANSPARENCY

Action Against Hunger is committed to respecting a policy of transparency and disclosure for its beneficiaries, donors and partners by making available all information on the allocation and management of its funds, and by providing independent verification of its good management.

MESSAGE FROM DANNY AND VICTORIA

In 2019, the number of people suffering from hunger worldwide increased by ten million, and a quarter of the global population had insufficient access to safe, nutritious food. After decades of progress, the fight against hunger has alarmingly reversed course, with conflict and climate change driving millions into a state of chronic food insecurity. The emergence of COVID-19 in late 2019 foreshadowed a global pandemic that has wreaked havoc on our food systems - by some estimates, it will double the rate of malnutrition worldwide over the next year, and the full impact of the virus has only begun to reveal itself.

Despite so much adversity, 2019 was also a year of inspiring developments. Thanks to the support of the Government of Canada and generous donors like you, we provided nearly 25,000 people in Mozambique with potable water, hygiene supplies and access to safe latrines following Cyclone Idai, helping stem a massive cholera outbreak. We operated clinics to treat acutely malnourished babies in the sprawling Nguenyiel refugee camp in Ethiopia, where tens of thousands of South Sudanese refugees have settled after fleeing unspeakable violence at home. We improved the delivery of essential health and nutrition services in Guatemala's "dry corridor," where changing weather patterns and recurring drought

due to climate change mean that nearly 60% of the population lives in a state of chronic malnutrition.

We also broke ground on a bold new initiative with the potential to revolutionize the speed and efficacy with which malnutrition is diagnosed and treated. The new SMART+ initiative will bring our SMART nutrition survey into the digital age in a powerful all-in-one mobile tool to screen for malnutrition, analyze data and share results on a global scale, allowing us to respond faster and more effectively to humanitarian emergencies. The potential of this new technology, spearheaded by Action Against Hunger Canada, is truly inspiring.

Your ongoing support and investment make it possible for us to provide emergency food aid to communities in need, collaborate with local partners to build more resilient food systems, and develop new technology to get us closer to our goal: a world free from hunger.

With gratitude,



Danny Glenwright



Victoria Davies



VICTORIA DAVIES
Board Chair, Action
Against Hunger Canada

DANNY GLENWRIGHT
Executive Director, Action
Against Hunger Canada

ACTION AGAINST HUNGER REACHED OVER 17 MILLION PEOPLE IN 2019

KEY GLOBAL STATS

Action Against Hunger's ambition of a world free from hunger translates through a comprehensive variety of humanitarian and development interventions, spanning from livelihood to nutrition, from advocacy to research.

Our actions focus on providing immediate support to save lives, preventing causes of malnutrition, helping mitigate factors that contribute to hunger crises, and delivering sustainable development solutions.

In 2019, Action Against Hunger operated in 46 countries worldwide providing assistance in the sectors of nutrition, health, WaSH (water, hygiene and sanitation), food security, livelihoods and disaster risk management (DRM).

Overall, 40 per cent of the beneficiaries (6,983,097 individuals) were reached in high burden countries while 60 per cent (10,453,254) in the rest of the countries where the organisation operates.

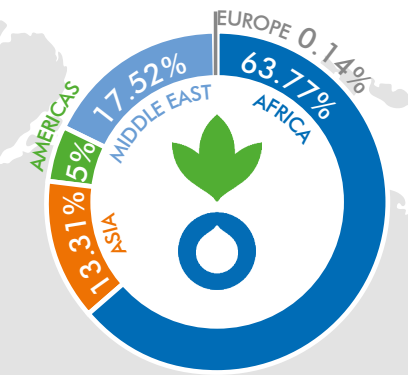
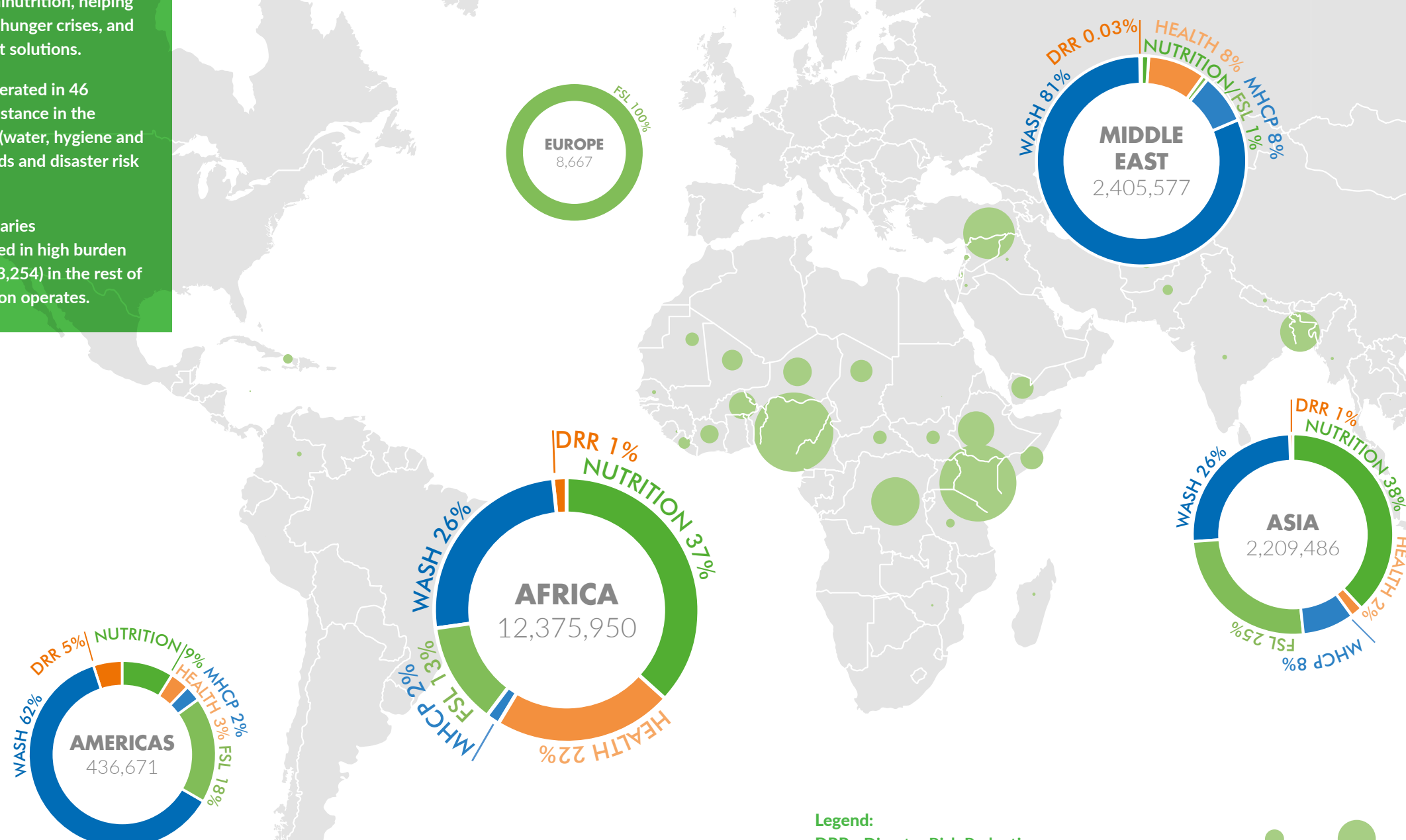


Figure 0.1: Percentage of people supported by Action Against Hunger



Legend:
 DRR - Disaster Risk Reduction
 FSL - Food Security and Livelihoods
 MHCP - Mental Health and Care Practices
 WASH - Water, Sanitation and Hygiene

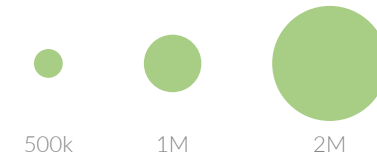


Figure 1, Figure 2-5: Number of people supported by Action Against Hunger per region and distribution of sectors (%).

HOW WE'RE USING OUR EXPERTISE TO SAVE LIVES



FOR BREAKTHROUGH TECHNOLOGY AGAINST FOOD INSECURITY

Red, yellow and green: we all follow this colour code to stay safe in traffic, but at Action Against Hunger, it signifies much more. Our SMART survey methodology has been adapted by governments and aid agencies around the world as the gold standard to measure malnutrition in emergency situations. The most important tool in the SMART toolbox is the MUAC tape - a colour-coded armband that signals whether a child is in the red (danger), yellow (caution), or green (safe) zone in terms of their nutrition status.

In 2019, our team traveled to Aweil East in South Sudan. The region was facing severe food insecurity and high rates of malnutrition, brought on by the conflict that had broken out years earlier. Over seven days, the team conducted SMART surveys in 35 villages, battling heat and fatigue as they measured the height, weight, and mid-upper arm circumference of children in 450 households to determine the estimated global acute malnutrition rate.

We need this information in order to obtain the funding and logistical support required to deliver food aid.

Thanks to SMART, we can accurately identify and measure malnutrition. However, conducting the surveys often requires travelling to hard-to-reach locations with heavy equipment, as well as a laborious and time-consuming manual data entry process. This means that the data collected travels very slowly from the field to decision-makers, and children like those of Aweil East are left waiting for help.

That's why we're reinventing SMART for the digital age. SMART+ is an all-in-one digital infrastructure that will revolutionize the way nutrition data is collected, analyzed and shared. By digitizing today's fragmented and time-consuming survey methods and integrating 3D body scanning technology, SMART+ will enable a targeted response to humanitarian crises 60% faster while saving an estimated 40% in costs. Above all, this public, mobile-accessible platform will allow the humanitarian community to collaborate on a scale never seen before. With SMART+, we'll have the ability to respond with speed and precision to crises like the one in Aweil East, meaning fewer lives will be lost to hunger.

SMART+ is currently under development, with release anticipated in 2022.

FOR EMPOWERING WOMEN AND GIRLS AGAINST GENDER-BASED VIOLENCE

Gender-based violence (GBV) is both a cause and a consequence of hunger. At Action Against Hunger, we're committed to ending gender-based violence and making the empowerment of women and girls an integral part of every one of our programs.

Gender-based violence isn't just physical - it takes many forms. It is denying the right to education and reproductive healthcare, land ownership and access to financial services. It is forcing girls into early marriage and limiting their mobility and independence.

We work hard to mitigate all forms of GBV in our programming. One way we do this is by helping women gain, or regain, financial independence. Initiatives like our cash-for-work program have provided vocational training for women like Salwa Naqaresh, a 31-year old Syrian refugee in Irbid, Jordan. In Syria, Salwa was an English teacher, but after escaping the war, she struggled to earn enough money to feed her family.

Through the program, she and her sister Salam were able to earn enough money to buy a sewing machine, which they used to establish a small sewing and repair business from their home. Armed with new skills and knowledge, the women now have a path to financial security.

We're also committed to addressing GBV within our organization. This means training our teams on core gender equality and gender-based violence concepts, holding ourselves and our partner organizations to the highest professional standards, and ensuring that robust protocols are in place to prevent, report, and respond to GBV in all its forms.

Photos from left to right:

David's arm is measured to determine his level of malnutrition by a staff person in DRC. Alexis Huguet for Action Against Hunger.

Measuring a child's height to determine his level of malnutrition in Chiquimula, Guatemala. Lys Arango for Action Against Hunger.

Salwa at her new sewing machine in Irbid, Jordan. Freya Dowson for Action Against Hunger.



HOW WE'RE USING OUR EXPERTISE TO SAVE LIVES



FOR CLEAN WATER AND SANITATION AGAINST KILLER DISEASES

Hunger often goes hand-in-hand with unsafe water and inadequate hygiene facilities. This has major impacts on the health outcomes of affected communities and particularly on children, who are susceptible to waterborne diseases, parasites, and chronic intestinal inflammation.

This was the case in the small village of Al Gaza' in Yemen, a once close-knit community devastated by war. Prior to its outbreak in 2015, construction of a water network was underway, and residents could purchase clean drinking water that was trucked in.

However, the war changed everything. Soon after it began, clean water became unaffordable, then unavailable. The village was forced to suspend all infrastructure projects, including construction of

the water network. Residents began fetching water from a nearby well where the water quality was unsafe. Many households did not have toilets, and the practice of open defecation compounded the problem. The combined pressures led to cholera outbreaks and displacement of the local population. Action Against Hunger has responded to these crises by investing in water, sanitation and hygiene programs. These interventions included repairing damaged water points and latrines, promoting good hygiene practices, including frequent handwashing, among village residents, and distributing hygiene kits that include personal essentials like soap.

Clean water and sanitation are essential for improving health outcomes in the communities where we work. Through interventions in communities like Al Gaza', we've developed expertise in ensuring safe water supplies and improving sanitation and hygiene practices during natural disasters and other emergencies. We do this by trucking water into communities and installing storage tanks and reservoirs. Where water is scarce or unsafe, we drill new wells and decontaminate unsafe water sources. We also install hand-pumps, protect natural springs, tap aquifers, and pipe water into hard-to-reach villages and health centres.

Photo on the left: Yemeni children help in collecting water. Florian Serieux for Action Against Hunger.

FOR SUPPORTING NEW MOTHERS AGAINST STIGMATIZING MENTAL ILLNESS

When war broke out in South Sudan, Nyalat and Nyahok were among millions forced to flee their homes. They walked hand-in-hand with their children and crossed into Ethiopia to seek refuge in the Gambella region, joining more than 400,000 refugees from their home country. Despite finding physical safety, the two women plunged into a deep depression, triggered by the deaths of their husbands and the subsequent trauma they had endured.

In conflict zones, women are particularly vulnerable to physical, psychological and sexual violence, forced marriage and sexual exploitation. Refugees and displaced persons are at an even higher risk as a result of the separation of families and disruption of community and institutional structures.

Photo on the right: Nyahok and Nyalat's mother focussed support group in Gambella, Ethiopia. Lys Arango for Action Against Hunger.

Nguenyiel – the newest and largest of seven refugee camps in the region – hosts about 70,000 people. According to our data, 68% of pregnant women and nursing mothers in the camp struggle with mental health issues, including depression, anxiety, acute fear, and self-harm. This mental health crisis trickles down the children in the camp. Psychological issues can hamper a mother's ability to nurse and care for her children, which can lead to malnutrition.

In Nguenyiel, and throughout the region, over 400 Action Against Hunger team members work each day to treat and prevent malnutrition, but also to provide mental health support. We run support groups for mothers where they can meet to talk, sing, and share experiences. We also provide education on breastfeeding, hygiene, and other childcare practices to prevent malnutrition and keep babies healthy.

Nyahok and Nyalat participated in individual and group therapy sessions at the Action Against Hunger health centre. Before finding this support network, Nyahok rarely had any contact with others in the camp – but now the refugee community has become her new family. "Your neighbour can treat you like a sister," she explains. "If you get sick at night, she can visit you and if you have bad thoughts, she can get them out of your mind."

FOOD FOR ACTION



COLLEEN MAHONEY, WINNER OF THE INAUGURAL HUMANITARIAN CHAMPION AWARD.



The fourth annual Food for Action fundraising gala, held in October 2019 at the George Brown College Culinary School, was a celebration of generosity and of Toronto's vibrant food scene.

The event featured 20 chefs from the city's top restaurants, each of whom prepared a three-course dinner for a table of eight. Paired with a live auction and followed by the Nightcap afterparty, the event raised nearly \$140,000 for the SMART+ project, an innovative suite of digital tools developed by Action Against Hunger Canada, designed to revolutionize the way we diagnose and treat malnutrition.

OUR PARTNERS

Members of Action Against Hunger's Patron Circle demonstrate compassion for, and commitment to, Action Against Hunger and our goal of eliminating malnutrition through generous annual contributions of \$1,000 or more.



PATRON CIRCLE DONORS VISIT A PROJECT IN GUATEMALA.

PATRON CIRCLE 2019

EXECUTIVE CHEF: \$5,000+

- Susan Caon*
- Nancy Hanley
- Puneet Jain
- Martin McCombie
- Philippe Sarlieve

SOUS CHEF: \$2,500+

- Leslie Carter*
- Tom Cosentino
- Victoria Davies*
- Donald Flavelle
- Chad Rogers* & Mark Wong
- Bashir Sadjad
- Darren Throop
- Layne

FINANCIAL REPORT

OUR PARTNERS (cont'd)

CHEF DE PARTIE: \$1,000+

- Anonymous
- Olivier Boiral
- Alister Campbell
- Shelley Casey
- Valerio Cattelan
- Ehsan Chiniforooshan
- Kim Donaldson
- France Doucet
- Michael Flux
- Danny Glenwright & Francis Carbonu
- Bryn Gray
- Dale and Chris Hewat
- Joseph Hillier*
- John Honderich
- Peter Howick
- Marc Kadziolka
- Adam Karbani
- Brendan Kennedy
- J Peter Kloepfer
- Diego Lai
- Katherine Lal
- Jane Lesslie
- Emilien Macchi
- Laura MacFeeters
- J Brian Mahoney
- Guy McLean
- Christina Miller
- Ahmed Mustaq
- Da Peng
- Laura Segal
- Abhimanyu Sethi
- Alice Chew Shu-Yin
- David Simmonds* & Asher Maan
- Nicole Watson*

*Board Member



2019 INSTITUTIONAL & FOUNDATION PARTNERS

- Global Affairs Canada
- Swedish International Development Agency
- USAID
- UNICEF
- BPRM (Bureau of Population, Refugees, and Migration)
- Irish Aid
- The Norman and Margaret Jewison Charitable Foundation
- Pathy Foundation

STATEMENT OF FINANCIAL POSITION AS AT DECEMBER 31, 2019

	2019	2018
	\$	\$
ASSETS		
Current assets		
Cash	1,969,969	1,856,446
Grants and other assets	576,125	455,037
Sales taxes recoverable	60,485	36,641
Deposits and prepaid expenses	32,127	21,097
Receivables and grant advances - other Action Against Hunger agencies	3,669,475	275,783
	6,308,181	2,645,004
Capital assets	17,856	19,798
	6,326,037	2,664,802
LIABILITIES		
Current liabilities		
Accounts payable and accrued liabilities	239,239	120,012
Deferred grants	4,245,079	432,918
Accounts payables - other Action Against Hunger agencies	214,742	384,786
	4,699,060	937,716
Non-current liabilities		
Loans and other payables - other Action Against Hunger agencies	877,669	1,068,577
	5,576,729	2,006,293
NET ASSETS		
Invested in capital assets	17,856	19,798
Unrestricted	328,033	238,711
Internally restricted	403,419	400,000
	749,308	658,509
	6,326,037	2,664,802

STATEMENT OF REVENUE AND EXPENSES FOR YEAR ENDED DECEMBER 31, 2019

	2019	2018
REVENUE		
Programme Revenue	6,558,482	2,524,533
Revenue received from Action Against Hunger International	608,353	518,341
Donations	411,688	408,563
Professional services	167,490	56,349
Management fee and other	62,833	46,239
Foreign exchange gain	707	13,608
Waived loan	-	258,525
	7,809,553	3,826,158
	-0	-0

FOR FOOD.
AGAINST HUNGER AND MALNUTRITION.

FOR CLEAN WATER AND SANITATION.
AGAINST COMMUNICABLE DISEASE.

FOR CLIMATE ACTION.
AGAINST DROUGHT AND DISASTER.

FOR DATA EXPERTISE.
AGAINST MISINFORMATION.

FOR CHILDREN THAT GROW UP STRONG.
AGAINST LIVES CUT SHORT.

FOR EMPOWERING WOMEN AND GIRLS.
AGAINST GENDER-BASED VIOLENCE.

FOR FREEDOM FROM HUNGER.
FOR EVERYONE. FOR GOOD.

FOR ACTION.
AGAINST HUNGER.

