



ACTION AGAINST HUNGER CANADA
ANNUAL REPORT 2016

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**FOR ALMOST 40 YEARS,
ACROSS OVER 50
COUNTRIES, WE HAVE
LED THE GLOBAL FIGHT
AGAINST HUNGER.**

**WITH YOUR SUPPORT,
WE SAVE THE LIVES OF
CHILDREN AND THEIR
FAMILIES. WE ARE THERE
FOR THEM BEFORE AND
AFTER DISASTER STRIKES.**

**YOU HELP US ENABLE
PEOPLE TO PROVIDE FOR
THEMSELVES, SEE THEIR
CHILDREN GROW UP
STRONG, AND ENSURE
WHOLE COMMUNITIES
PROSPER.**

**WE CONSTANTLY
SEARCH FOR MORE
EFFECTIVE SOLUTIONS,
WHILE SHARING OUR
KNOWLEDGE AND
EXPERTISE WITH THE
WORLD. WE PUSH FOR
LONG-TERM CHANGE.**

**WITH YOUR SUPPORT,
WE WILL NEVER GIVE UP
UNTIL THE WORLD IS FREE
FROM HUNGER.**

**A MESSAGE FROM THE BOARD CHAIR
AND EXECUTIVE DIRECTOR**

In 2016, the world saw an increase in both natural and human-made disasters.

From protracted war and instability in many parts of the Middle East, to the threat of famine in sub-Saharan Africa, your support for Action Against Hunger was essential as our teams provided life-saving support in 49 countries.

Thanks to your generosity, Action Against Hunger was able to support more people in need than ever before, reaching 14.7 million individuals in 2016.

In Ecuador, you helped us provide aid to thousands affected by a 7.8 magnitude earthquake.

In Yemen, your commitment to eliminating hunger and disease ensured Action Against Hunger field staff could quickly respond to a cholera outbreak.

And in Nigeria, you ensured we had the resources to care for remote communities ravaged by Boko Haram.

Action Against Hunger saved lives in every country we worked in, thanks to you.

Your ongoing support and investment ensures we can continue to accomplish the crucial work of saving lives. Now, more than ever, your support is critical.

Thank you.



Colleen Mahoney

COLLEEN MAHONEY
Board Chair, Action Against Hunger Canada



Danny Glenwright

DANNY GLENWRIGHT
Executive Director, Action Against Hunger Canada



CANADA

USA

UK

GERMANY

FRANCE

ITALY

SPAIN

HAITI

GUATEMALA

NICARAGUA

COLOMBIA

PERU

BOLIVIA

MAURITANIA

MALI

CHAD

SENEGAL

SIERRA LEONE

LIBERIA

IVORY COAST

BURKINA FASO

NIGERIA

NIGER

CAMEROON

CENTRAL AFRICAN REPUBLIC

WHERE WE WORK



IN 2016, ACTION AGAINST HUNGER'S GLOBAL NETWORK HELPED 14,742,310 PEOPLE IN 50 COUNTRIES WORLDWIDE.

IN THE FIELD: CANADA'S SUPPORT IN ACTION.





**ACTION AGAINST HUNGER
CANADA WORKS WITH VALUED
INSTITUTIONAL PARTNERS TO
IMPLEMENT PROGRAMMING
FROM SOUTH AMERICA TO THE
MIDDLE EAST, AS WELL AS INTER-
CONTINENTAL INITIATIVES SUCH
AS "SMART" METHODOLOGY
AND THE GENDER PROJECT.**

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COLOMBIA

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YEMEN

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GUATEMALA
& KENYA

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GENDER

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SMART

COLOMBIA

LOCATIONS

Putumayo & Nariño
Departments

PROGRAM TYPE

Water, Sanitation
and Hygiene

NUMBER OF BENEFICIARIES

+17,000



Despite recent peace agreements in Colombia, certain areas continue to be heavily affected by armed conflict involving groups that were not part of the peace agreements, as well as drug trafficking activities. Many communities are forced to flee their homes to live in areas where they do not have access to basic services. Lack of access to clean water and basic sanitation is one of the greatest needs; initial tests showed that over 90% of water being consumed was considered high risk and unsuitable for human consumption. The combined vulnerability of these communities has dramatically increased malnutrition and water-borne diseases.

The lack of water and sanitation services is also a threat to Colombian girls and women's safety. Long walks to fetch water and a lack of safe bathrooms greatly increase the risk of sexual assault.

In 2016, with the support of Global Affairs Canada, Action Against Hunger implemented emergency water, sanitation and hygiene programming for populations affected by the armed conflict in Putumayo and Nariño departments of Colombia.

We built or repaired community water supply systems and distributed and installed household water tanks. Latrines and sanitation systems were also built or repaired with a consideration for the specific needs of women and girls. Household hygiene kits were distributed, and awareness of good hygiene practices was promoted. Local water committees were established and trained to manage the water systems after the end of the project, with an equitable participation of women ensured.

As a result of the project, over 17,000 people now have access to at least 50 litres per day of safe drinking water. Water quality tests at the end of the project revealed that over 92% of drinking water in targeted areas have no signs of contamination.



Ana Isabel Castrillón is the community leader of La Libertad, is displaced person and a victim of the conflict: the guerrillas killed her brother during the war.

“COLOMBIAN WOMEN HAVE PROVEN TO BE LEADERS IN THEIR COMMUNITIES, ARDENT DEFENDERS OF RIGHTS AND COURAGEOUS WITNESSES TO THE LEGACY OF THE CONFLICT. THEIR CONTRIBUTION WILL BE ESSENTIAL FOR THE IMPLEMENTATION OF LASTING PEACE.”

Address by the Honourable Marie-Claude Bibeau, Minister of International Development and La Francophonie, in Colombia, July 5, 2016.

LOCATIONSAbyan & Lahj
Governorates**PROGRAM TYPE**Food Security
& Livelihood**NUMBER OF
BENEFICIARIES**

+9,500



YEMEN

Yemen is one of the poorest countries in the world. It has been identified as one of the worst places in the world to be a woman, and is facing an extreme food security crisis linked to an ongoing conflict that has displaced millions of people. Despite difficult access, in 2016, with the support of Global Affairs Canada, Action Against Hunger provided emergency food security support for populations in Lahj and Abyan governorates of Yemen.

Direct cash-transfers were provided to the most vulnerable families, with a focus on women-headed households, to allow them to purchase food and basic needs for their families. The use of direct cash transfers is a temporary solution used in crisis situations where displaced and affected populations have no sources of revenue.

Cash transfers are calculated based on the cost of a minimum food basket, approximately \$140 per month. Local committees are established in each community to determine the most vulnerable households to receive support. Ongoing follow-up is conducted by our local teams to monitor the use of funds. This approach gives families the decision making power to address their most urgent needs.

Nearly 10,000 people benefited directly from this project. As a result of this project, 93% of the targeted households had reached acceptable levels of food consumption based on international standards, compared to only 11% before the start of the project.

“I AM VERY HAPPY FROM ACTION AGAINST HUNGER INTERVENTION, I COULD AFFORD A HYGIENIC ENVIRONMENT FOR MY CHILDREN AND NOW THEY ARE LIVING AN ACTIVE AND HEALTHY LIFE.” - LAILA ALI

Laila Ali is from Araera village in Tor Al Baha district. She lives in a one-room home with her family of five. She used the cash transfers to purchase food, four goats, a water tank for their home to have clean water, and had a small latrine built next to their home to improve their sanitary conditions.



GUATEMALA & KENYA

LOCATIONS

Chiquimula, Guatemala
& Western Kenya

PROGRAM TYPE

Nutrition & Health,
Food Security
& Livelihoods

NUMBER OF BENEFICIARIES

1.6 million over
three years



With this project, Action Against Hunger is directly contributing to the reduction of maternal and child mortality of more than 1.6 million women, men, girls, and boys in Guatemala and Kenya by 2020.

After a period of preparation, the **Systems Enhancement for Transformative Health (SETH)** project was officially launched in October 2016.

The first aim of SETH is to improve maternal, adolescent, and child nutrition through promotion of local feeding and care practices, nutritious foods, and supplements. The project also strengthens the effectiveness of community referral systems for malnourished children to access care, increases awareness of existing health services, and reinforces health systems in our two targeted countries of action, Guatemala and Kenya.

This project focuses on achieving the following results:

- Improved delivery of essential health and nutrition services;
- Improved health and nutrition practices of women of reproductive age, boys and girls; and
- Increased inclusion of maternal, newborn and child health and nutrition services in local and national policies and programs.

Throughout the project, Action Against Hunger and our partners also simultaneously address wider nutrition security issues related to access to food and income. Moreover, in line with Action Against Hunger's commitment to strengthening gender sensitivity

in our projects and our engagement with gender mainstreaming, the SETH project aims to respond to the specific needs of women, especially women of reproductive age, men, girls and boys in our targeted regions.

In 2016, the project completed its planning phase, which included strengthening the awareness, understanding and commitment of government and health system stakeholders in both countries. The last months were also dedicated to preparing the project's first activities: two baseline assessments and two gender-based analyses to gather data to support optimal project implementation and monitoring.

In addition to its core partnership with the Government of Canada, Action Against Hunger works on this project with three implementing partners, the Association of Research and Social Studies (ASIES), Helen Keller International and Medicos del Mundo, as well as in collaboration with a range of partners in Guatemala and Kenya, including but not limited to the Guatemalan Ministry of Health and Ministry of Agriculture, the Kenyan Ministry of Health.

This project is undertaken with the financial support of the Government of Canada through Global Affairs Canada.



GENDER

MAINSTREAMING GENDER IN THE FIGHT AGAINST HUNGER

Action Against Hunger Canada is leading our international network in strengthening our accountability to gender equality in the fight against hunger. With a feminist Prime Minister and a government that both encourages and supports global gender equality, Action Against Hunger Canada leads the organization's Gender Agenda to ensure all of our programs and offices consider and act upon gender issues.

Whether they are natural disasters or conflicts, emergencies affect millions of people each year. Nonetheless, women, men, girls and boys are affected differently. People have different needs, perceptions and priorities that we have to consider. Take the example of the food crisis that plagued Yemen in 2016. The escalated conflict led to an increase in the number of female-headed families that have less financial resources to ensure good nutrition practices.

Thanks to your support, Action Against Hunger has taken big steps to better address the different needs of women, men, girls and boys to fight against hunger and ensure long-term recovery.

In order to ensure that we remain accountable to gender equality and consider gender issues in the fight against hunger, we are working to institutionalize and mainstream gender considerations across our programs and in our own offices. How did we do this in 2016? First was training our staff. In 2016 we trained 122 women and 75 men across the Action Against Hunger network on the importance of gender to our work and how to conduct a gender analysis. We also made sure our staff had the right resources to do so and developed a number of tools and guidelines to support our staff to take these steps forward including different manuals and processes.

2016 BY THE NUMBERS

197

Staff trained:

122 women, 75 men. Staff from 18 different countries were trained in 2016.

5

Countries in which trainings were offered:

Kenya, Spain, Lebanon, Nigeria, USA, Guatemala

118

Hours of gender training were delivered in 2016.

SMART

BRINGING QUALITY DATA TO THE TABLE SINCE 2009.

SMART Methodology is the reference and standard tool amongst organizations and governments collecting nutrition assessment data, both during emergencies and in developing contexts. The availability of high quality nutrition data is essential in understanding the extent of nutritional needs of a given population. Over the past 10 years, SMART has supported the availability of timely and credible nutrition and mortality data, presented in accessible ways at national and subnational levels. Representative and accurate data from SMART is used in national nutrition and health programming to address needs and guide the response of governments and other actors. Hence, valid nutrition data and evidence make the difference. Action Against Hunger Canada has been the inter-agency project convener for the SMART Methodology (Standardized Monitoring and Assessment of Relief and Transitions) since 2009.

“THE SMART INITIATIVE HAS EVOLVED FROM A BASIC NUTRITION SURVEY MANUAL TO THE GLOBAL STANDARD FOR NUTRITION SURVEY METHODOLOGY. THANKS TO SMART, A GLOBAL NETWORK OF STAKEHOLDERS, INCLUDING GOVERNMENTS, NGOS, AND ACADEMICS, BENEFIT FROM THE AVAILABILITY OF ACCURATE, STANDARDIZED DATA FOR INFORMED DECISION-MAKING.”

*Victoria Sauveplane,
SMART Senior Program Manager.*

2016 BY THE NUMBERS

132

Survey Managers trained:
57 women and 75 men were trained in 2016.

5

Countries in which trainings were offered:
Kenya, Afghanistan, Nepal, Cyprus, Canada

45

Days of SMART Survey Manager training were delivered in 2016.

CANADA: UNITED FOR ACTION, AGAINST HUNGER.





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FINANCIAL REVIEW
& BOARD OF
DIRECTORS

CANADA

LOCATION

George Brown College
Toronto, Ontario

AMOUNT RAISED

\$60,000

NUMBER OF
ATTENDEES

+300



WORKING TOGETHER TO GET HUNGER OFF THE TABLE.

Action Against Hunger Canada is lucky to have its office in a city with such a vibrant food scene. 2016 was the first year that we hosted Food for Action: part fundraising dinner, part food festival, full party.

The first annual Food for Action dinner and nightcap on October 26, 2016 was an exclusive evening of food, philanthropy, and a reflection of our strong relationships with Toronto's food and chef community. Food for Action featured not one, but 14 chefs from some of Toronto's best restaurants. Each chef prepared a unique three-course meal for a table of hungry attendees. Following dinner, guests were invited to indulge in the Nightcap after-party, together with 150 additional guests for unlimited nibbles, drinks, and fun in support of Action Against Hunger.

The more than 300 guests at Food for Action helped us raise more than \$60,000 for our life-saving work in Kenya and Guatemala. With the support of our generous patrons, Action Against Hunger has since embarked on a four-year comprehensive program to reduce malnutrition in both countries. Why Kenya and Guatemala? Promising strides have been made in the governance of the health systems of these two countries. With your support, we are reinforcing those efforts so they take hold, long-term.

This important work presents an excellent opportunity to foster global exchange and learning, between governments, community stakeholders, local partners, Action Against Hunger, and the Government of Canada, which also supports this project.

“THE FOOD FOR ACTION DINNER IN SUPPORT OF ACTION AGAINST HUNGER COMBINED AN EVENING OF INCREDIBLE FOOD AND A TRULY WORTHY CAUSE. AT A TIME OF TURBULENCE AROUND THE WORLD, ACTION AGAINST HUNGER IS PROVIDING RELIEF AND WORKING TO END CHILD HUNGER. IT’S BEEN REWARDING TO TAKE PART IN THIS DINNER AND SUPPORT THIS IMPORTANT CAUSE. I LOOK FORWARD TO FOOD FOR ACTION 2017!”

–Chef John Morris, CN Tower 360 Restaurant



CANADIANS
ARE SAVING LIVES.

HOW YOU CAN HELP

As a member of Action Against Hunger's Patron Circle, you demonstrate your compassion for, and commitment to, Action Against Hunger and our goal of eliminating malnutrition, through generous annual contributions of \$1,000 or more.

A gift of \$5,000 will support four week-long training and mentorship workshops for 8 health care staff in Kenya and Guatemala.

Action Against Hunger training and mentorship focuses on improving access to, and delivery of, essential health services. This work improves maternal, adolescent, child and infant malnutrition through the promotion of nutritious foods and supplements, including breastfeeding. In addition, it will mitigate wider nutrition security issues related to access to food and income.

The Patron Circle is a group of individuals who demonstrate compassion for, and commitment to, Action Against Hunger and our goal of eliminating malnutrition:

EXECUTIVE CHEF: \$5,000+

- Jeffrey Baikowitz
- Chad Rogers*
- Brody Squair

SOUS CHEF: \$2,500+

- Victoria Davies*
- Chris Fenton
- Peter Howick
- Martin McCombie
- Barbara Sheng*
- Lucinda Wallace
- Anonymous

CHEF-DE-PARTIE: \$1,000+

- Alister Campbell & Colleen Mahoney*
- Susan Caon*
- Leslie Carter*
- Melanie Christou
- Cynthia Fish
- Terry Gates
- Danny Glenwright
- Janet C. Griffin
- Jeremy Guth
- John A. Honderich
- Andrew Howick
- Kevin Kyte
- Asher Maan & David Simmonds*
- J Brian Mahoney
- Christina Miller
- Aglaya Redekopp
- Philippe Sarlieve
- Krista Scaldwell
- Gordon Warrenchuk



Guatemala: SETH Program, 2016

* Board member

OUR PARTNERS

RESTAURANT, FOOD AND BEVERAGE PARTNERS:

- 360 - CN Tower Restaurant
- 416 Coffee
- Abokichi
- Anatolia Cafe & Restaurant
- bar mar
- Barefoot Wines
- Beau's Beers
- Bent
- Big House Pizza
- Brickworks Cider
- Cafe la Gaffe
- Cafe Neon
- Canoe
- Carmen
- Chef Life
- Coca Cola
- CSI Cafe
- Duff's Famous Wings
- Elephant & Castle
- Flow Water
- Food & Liquor
- George Brown Culinary School
- Gushi
- Harbord House
- Harbord Room
- Hey Meatball
- High Park Brewery
- Karelia Kitchen
- La Bella Managua
- Le chico e la femme
- Leslie Jones
- Levetto
- Lisa Marie
- Magic Noodle
- Mezes
- Miku
- Mill St Brewery
- Miss Things
- OMAW
- Penny Candy Jam
- Peoples Eatery
- Provisions TO Catering
- Provo Food Bar
- Revel Food & Drink
- Round the Horn
- Sabai Sabai
- San Cosme
- SOOS
- Sublime Catering
- Tabule
- The Citizen
- The Pie Commission
- Tito Ron's
- Vanek Whiskey Events

FOUNDATION PARTNERS:

- Calgary Lodge Menorah Foundation
- Howick Foundation
- The Norman and Margaret Jewison Charitable Foundation
- Sprott Foundation

INSTITUTIONAL PARTNERS:

- Global Affairs Canada
- Swedish International Development Cooperation Agency (SIDA)

FINANCIAL REVIEW

Visit actionagainsthunger.ca/financials for a full audited financial statement.

Statement of financial position as at December 31, 2016

	2016	2015
Assets	\$	\$
Current assets		
Cash	956,629	-
Restricted Cash	360,834	2,476,634
Grants and other receivables	52,942	22,435
Sales taxes recoverable	71,110	67,972
Deposits and prepaid expenses	14,281	4,479
Receivables and grant advances - other Action Against Hunger agencies	26,168	1,807,723
	1,481,964	4,379,243
Capital assets	15,842	21,859
	1,497,806	4,401,102
Liabilities		
Current liabilities		
Accounts payable and accrued liabilities	127,395	380,309
Deferred grants (Note 1)	360,834	4,262,048
Loans and other payables - other Action Against Hunger agencies - and other	1,094,320	20,607
	1,582,549	4,662,964
Net assets		
Invested in capital assets	15,842	21,859
Unrestricted	(100,585)	(283,721)
	(84,743)	(261,862)
	1,497,806	4,401,102

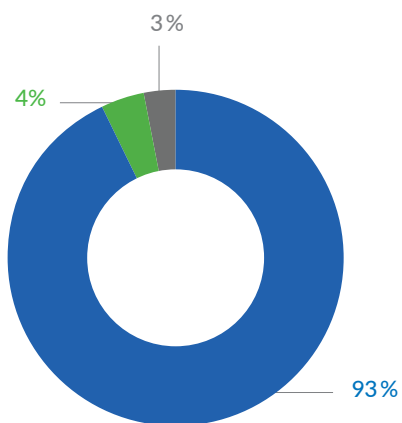
Statement of revenue and expenses for the year ended December 31, 2016

	2016	2015
Revenue	\$	\$
Grants - Government of Canada - Global Affairs Canada ("GAC") (Note 1)	6,114,957	11,717,920
Grants - Standardized Monitoring and Assessment of Relief and Transition ("SMART") programme and other	770,976	709,663
Revenue received from Action Against Hunger International	207,898	400,629
Action Against Hunger International expatriate funding	-	1,723,929
Donations	276,993	229,996
Interest and other	97,206	94,388
Gain on foreign exchange	34,815	8,735
	7,502,845	14,885,260

Note 1: Funding agreements

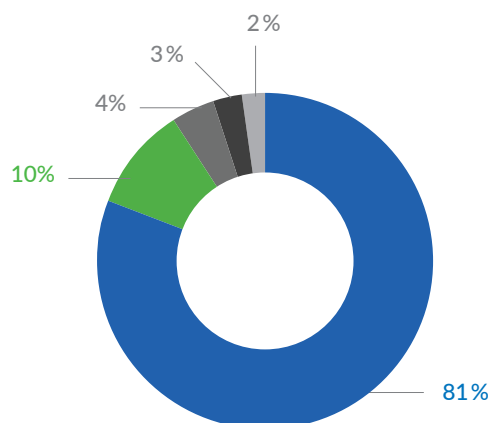
During the year, GAC changed its method of funding certain programs. Programs that were previously funded through the Organization are now funded directly to the Organization's implementing partners. This has resulted in a decrease in the amount of funding received during the year. Grants - Government of Canada - GAC revenue would have been \$ 10,932,108 had this change not occurred.

TOTAL EXPENSES (CANADA)



- Programs
- Management & General
- Fundraising

REVENUE STRUCTURE (CANADA)



- Canadian Government
- USA & European Government Grants
- Donations
- Action Against Hunger International
- Miscellaneous

BOARD OF DIRECTORS

- Colleen Mahoney (Chair)
- Susan Caon
- Leslie Carter
- Victoria Davies
- Joseph Hillier
- Chad Rogers
- Olivia Rossetti
- Barbara Sheng
- David Simmonds
- Nicole Watson



Action Against Hunger / Action contre la Faim

500-720 Bathurst St, Toronto, ON M5S 2R4

Tel.: +1-416-644-1016

Email: info@actioncontrelafaim.ca

CRA Charitable Registration: #833634678RR0001

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Photos: © Lys Arango- Colombia; Lys Arango- Colombia; Florian Seriex- Yemen; Marvin Castañeda- Guatemala; Stephen Harris- Canada; Stephen Harris- Canada; Stephen Harris- Canada; Acción contra el Hambre- Guatemala; Florian Seriex- Yemen.

FOR FOOD.
**AGAINST HUNGER
AND MALNUTRITION.**

FOR CLEAN WATER.
AGAINST KILLER DISEASES.

FOR CHILDREN THAT GROW UP STRONG.
AGAINST LIVES CUT SHORT.

FOR CROPS THIS YEAR, AND NEXT.
**AGAINST DROUGHT
AND DISASTER.**

FOR CHANGING MINDS.
AGAINST IGNORANCE AND INDIFFERENCE.

FOR FREEDOM FROM HUNGER.
FOR EVERYONE. FOR GOOD.

FOR ACTION.
AGAINST HUNGER.

